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13 **UNITED STATES DISTRICT COURT**
14 **EASTERN DISTRICT OF WASHINGTON**
15 **AT YAKIMA**

16 STATE OF WASHINGTON, et al.,

17 Plaintiffs,

18 v.

19 DONALD J. TRUMP, et al.,

20 Defendants.

NO. 1:20-cv-03127-SAB

PLAINTIFFS' MOTION FOR
PRELIMINARY INJUNCTION

NOTED FOR: September 17,
2020 at 10:00 a.m.
With Oral Argument

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1 **I. INTRODUCTION**

2 The United States Postal Service is an essential American institution,
3 authorized by the Constitution, created by the first Congress, serving every part of
4 our country, and overwhelmingly admired by Americans of every background. It
5 is woven into the fabric of American life, reliably delivering our correspondence,
6 our medications, our payments, and, increasingly, our ballots.

7 Because the Postal Service plays such a vital role, Congress has long
8 required that any significant change in postal services undergo a thorough review
9 by the Postal Regulatory Commission and include an opportunity for public
10 comment before taking effect. 39 U.S.C. § 3661. This process helps to ensure that
11 changes are fully thought through and to avoid unintended consequences.

12 Ignoring this requirement, newly appointed Postmaster General Louis
13 DeJoy has made a number of precipitous changes that, by his own admission, have
14 significantly affected postal service. While DeJoy claimed to halt some of these
15 changes—such as the removal of mail sorting equipment—the day the Plaintiff
16 States filed this lawsuit, he has persisted with at least two others.

17 First, DeJoy adopted and continues to enforce a “Leave Mail Behind”
18 policy, requiring mail carriers and delivery trucks to leave at set times, regardless
19 of whether the mail is actually ready, and prohibiting letter carriers from making
20 return trips to distribution centers as necessary to complete timely mail delivery.
21 This policy has slowed mail delivery substantially nationwide.

22 Second, although an unprecedented number of citizens will rely on voting
23 by mail this year, DeJoy has abandoned the Postal Service’s longstanding
24 commitment to treat all Election Mail under First Class delivery standards. This
25 will mean that ballots, registration forms, and other Election Mail that States send
26

1 to voters will be delivered much more slowly than in the past. The Postal Service
2 itself has threatened nearly every State that this may disenfranchise some voters.

3 Under the plain language of 39 U.S.C. § 3661, the Postal Service had to
4 submit these changes to the Postal Regulatory Commission prior to implementing
5 them. This never happened.

6 These changes also violate the Constitution, which guarantees to States the
7 power to regulate elections and to individuals the right to vote. Without any
8 compelling or even meaningful justification, DeJoy’s changes interfere with State
9 authority to administer elections and threaten broad disenfranchisement.

10 The changes are not only illegal, but are also causing irreparable harm,
11 including delays in delivery of time-sensitive materials from medications to legal
12 notices to ballots. There is no meaningful justification for these harms, so the
13 public interest and equities tip sharply in the States’ favor. The States therefore
14 respectfully ask that this Court issue a preliminary injunction barring continued
15 implementation of these changes before they can further interfere with Americans’
16 daily lives and the November 2020 election.

17 **II. STATEMENT OF FACTS**

18 **A. The Postal Service’s Statutory Duty to Provide Efficient Mail Service**
19 **and the Statutory Prerequisites for Service Changes**

20 The Postal Service is a “basic and fundamental service provided to the
21 people . . . , authorized by the Constitution, created by Act of Congress, and
22 supported by the people,” obliged to “bind the Nation together through the
23 personal, educational, literary and business correspondence of the people.”
24 39 U.S.C. § 101(a). It delivers over 470 million pieces of mail each day and must
25 serve “as nearly as practicable the entire population of the United States.”
26

1 39 U.S.C. § 403.¹ In setting policies, the Postal Service shall “give the highest
 2 consideration to the requirement for *the most expeditious* collection, transportation,
 3 and delivery of important letter mail.” *Id.* § 101(e) (emphasis added); *see also id.*
 4 § 3691(b) (service standards must “reasonably assure . . . delivery reliability,
 5 speed and frequency consistent with reasonable rates and best business practices”);
 6 *id.* § 403 (Postal Service must “plan, develop, promote, and provide adequate and
 7 efficient postal services”).

8 When the Postal Service determines that there should be “a change in the
 9 nature of postal services which will generally affect service on a nationwide or
 10 substantially nationwide basis, it shall submit a proposal, within a reasonable time
 11 *prior to* the effective date of such proposal, to the Postal Regulatory Commission
 12 requesting an advisory opinion on the change.” *Id.* § 3661(b) (emphasis added).
 13 Following a hearing at which the interests of users of the mail and the general
 14 public are represented, the Commission issues a written opinion under the Postal
 15 Service’s guiding policies. *Id.* § 3661(c).

16 The Postal Service’s mandate has taken on even greater significance during
 17 the COVID-19 pandemic. More people have opted to obtain prescription
 18 medications by mail.² And many States expect a record-breaking volume of mail-in
 19 voting for the November 2020 election.³ Roughly three-quarters of all

21 ¹ *Postal Facts: One Day*, USPS.com, <https://facts.usps.com/one-day/>.

22 ² Jared S. Hopkins, *Mail-Order Drug Delivery Rises During Coronavirus*
 23 *Lockdown*, Wall St. J. (May 12, 2020), <https://on.wsj.com/355Bc2V>.

24 ³ Juliette Love, Matt Stevens & Lazaro Gamio, *Where Americans Can Vote*
 25 *by Mail in the 2020 Election*, N.Y. Times (updated Aug. 14, 2020),
 26 <https://nyti.ms/3g73JH4>.

1 voters—over 160 million people—are eligible to receive a ballot by mail for the
 2 2020 general election.⁴ States have already experienced surges in vote-by-mail
 3 ballot requests and historic levels of mail-in voting during recent primaries. *See*,
 4 *e.g.*, Benson Decl. ¶¶ 14–15; Gough Decl. ¶¶ 12–14; Merrill Decl. ¶ 13; Piper Decl.
 5 ¶¶ 15–16; Rock Decl. ¶ 23; Simon Decl. ¶ 7; Yarbrough Decl. ¶¶ 12–14.

6 **B. Recent “Transformative” Changes Affecting Postal Service Levels**
 7 **Nationwide, Made Without Notice and Hearing**

8 **1. The July 2020 “Leave Mail Behind” policy**

9 **a. The policy is made effective without notice and hearing**

10 Louis DeJoy became Postmaster General in June 2020. In July, he
 11 announced “immediate, lasting, and impactful changes in our operations and our
 12 culture”—changes he later described as “transformative”—without submitting a
 13 proposal to the Postal Regulatory Commission for a hearing.⁵ The Postal Service
 14 warned that the changes would be “challenging, as we seek to change our culture
 15 and move away from past practices.”⁶ They were made a few months before a
 16 presidential election and in the middle of a global pandemic, with no analysis on
 17 how they would affect voters or people relying on delivery of time-critical items.⁷

18
 19 ⁴ *Id.*

20 ⁵ *Mandatory Stand-Up Talk: All Employees*, July 10, 2020 (Ex. A);
 21 *Protecting the Timely Delivery of Mail, Medicine, and Mail-in Ballots*, U.S. House
 22 Comm. on Oversight & Reform, Aug. 24, 2020, <https://bit.ly/2EsSDPW> (“House
 23 Testimony”) (video at 4:43:45); *see generally* 39 U.S.C. § 3661(b).

24 ⁶ *Mandatory Stand-Up Talk*, *supra* n.5 (Ex. A).

25 ⁷ *Examining the Finances and Operations of the U.S. Postal Service During*
 26 *COVID-19 and Upcoming Elections*, U.S. Senate Comm. on Homeland Sec. &

1 The new policy mandates that all trips, including delivery and to processing
 2 centers, must depart on time; that late trips and extra trips are “no longer authorized
 3 or accepted”; and that mail carriers “must begin on time, leave for the street on
 4 time, and return on time.”⁸ Mail carriers are instructed to leave mail behind on the
 5 workroom floor if taking that mail would require them to leave later than
 6 scheduled.⁹ DeJoy justified the “Leave Mail Behind” policy based on an Office of
 7 the Inspector General report that 20% of transportation trips left mail processing
 8 facilities late.¹⁰ But this report did not recommend eliminating late trips; it instead
 9 offered five recommendations to improve efficiency and management oversight.¹¹

10 The memorandum outlining these changes admitted that they would likely
 11 result in delays: “One aspect of these changes that may be difficult for employees
 12 is that—temporarily—we may see mail left behind or mail on the workroom floor
 13 or docks . . . which is not typical.”¹² According to an internal Postal Service
 14 document: “If we cannot deliver all the mail due to call offs or shortage of people
 15 and you have no other help, the mail will not go out[.]”¹³

16 _____
 17 Gov’t Affairs, Aug. 21, 2020, <https://bit.ly/2QoXAM9> (“Senate Testimony”)
 18 (video at 1:21:15).

19 ⁸ *Mandatory Stand-Up Talk*, *supra* n.5 (Ex. A).

20 ⁹ *Id.*; *PMGs Expectations and Plan* (July 2020) (Ex. B).

21 ¹⁰ House Testimony, *supra* n.5 (video at 39:40)

22 ¹¹ *U.S. Postal Service’s Processing Network Optimization and Service*
 23 *Impacts*, USPS Office of the Inspector General (June 16, 2020),
 24 <https://bit.ly/32f4RoB> (Ex. C).

25 ¹² *Mandatory Stand-Up Talk*, *supra* n.5 (Ex. A).

26 ¹³ *PMGs Expectations and Plan*, *supra* n.9 (Ex. B).

1 Reports from across the country confirm that this policy is being
 2 implemented and is delaying delivery. People have reported delays in receiving
 3 time-sensitive medications, businesses that rely on the mail have reported delays
 4 harming their finances, and state agencies have seen delays in delivery of important
 5 documents and benefits.¹⁴ In Tennessee, trucks are leaving sorting facilities for
 6 cross-country trips “completely empty,” because the new policy “will not allow
 7 holding a truck for even five minutes so it can be loaded with mail.”¹⁵ As one postal
 8 worker in Nashville noted, Express and Priority Mail—including time-critical
 9 items such as legal documents and cremated remains—are being left behind
 10 because trucks have already left.¹⁶

11 Explaining the on-the-ground changes wrought by this policy, experienced
 12 postal workers in several States testify that, previously, mail carriers would pick
 13 up outgoing mail and bring it back to the station, where it would be put on a truck
 14 to a regional processing center that evening to be postmarked and sorted. *See* Yao
 15 Decl. ¶ 4; Cogan Decl. ¶ 13. But since DeJoy’s changes, trucks must leave by a

17 ¹⁴ *See, e.g.*, Dart Decl. ¶¶ 9–11; Geissel Decl. ¶ 6; Hermes Decl. ¶¶ 7–8;
 18 Livermore Decl. ¶¶ 4–6; Okanlawon Decl. ¶¶ 6–8; Olsen Decl. ¶ 11; Sturdivant
 19 Decl. ¶ 4; White Decl. ¶ 4 (prescription delays); Rosenbaum Decl. ¶ 13; Rumbley
 20 Decl. ¶¶ 4–5 (other mail delays); Davidson Decl. ¶¶ 6–12; Mitchell Decl. ¶ 6;
 21 Stembridge Decl. ¶ 8; Williams Decl. ¶ 5 (harms to business and finances); Cully
 22 Decl. ¶ 6; Huff Decl. ¶¶ 5–6; Peterson Decl. ¶ 6 (harms to state agencies).

23 ¹⁵ Ben Hall & Kevin Wisniewski, *Postal trucks sometimes travel across*
 24 *country - with no mail - after USPS cuts*, News Channel 5 (Aug. 24, 2020),
 25 <https://bit.ly/3lVQg9i>.

26 ¹⁶ *Id.*

1 firm deadline, without exception—both to take outgoing mail to a processing
 2 center at the end of the day and to take postmarked, sorted mail to a station for
 3 delivery in the morning. Yao Decl. ¶ 5; Cogan Decl. ¶ 12 Trucks bound for
 4 processing centers no longer have discretion to wait if a mail carrier is about to
 5 return with a large bundle of outgoing mail; trucks leaving processing centers
 6 cannot wait for mail that is nearly ready; in both cases, that mail sits waiting for at
 7 least another day. Yao Decl. ¶¶ 6–8; Cogan Decl. ¶¶ 12–13. These changes were
 8 announced and implemented with “very little notice.” Cogan Decl. ¶ 14.
 9 On-the-ground reports from Michigan, Minnesota, Wisconsin, and other States
 10 confirm the same: considerable amounts of mail are left to await the next day’s
 11 delivery. *See* Puhalski Decl. ¶¶ 9–10; Levy Decl. ¶ 14; Anthonasin Decl.
 12 ¶¶ 14–21; Hartwig Decl. ¶¶ 5–7.

13 The same day the States filed this lawsuit—August 18, 2020—DeJoy
 14 announced the suspension of some operational changes to the Postal Service,
 15 including the nationwide removal of hundreds of mail processing and sorting
 16 machines, the removal of mail collection boxes, and the reduction in post office
 17 retail hours.¹⁷ DeJoy’s announcement did not address the “Leave Mail Behind”
 18 policy, and he has confirmed that this policy remains in place and will remain in
 19 place through the November election.¹⁸

24 ¹⁷ *See Postmaster General Louis DeJoy Statement, USPS, Aug. 18, 2020,*
 25 <https://bit.ly/320luE4> (Ex. D).

26 ¹⁸ *See id.*; Senate Testimony, *supra* n.7; House Testimony, *supra* n.5.

1 **b. The immediate delays caused by the “Leave Mail Behind”**
 2 **policy**

3 Internal Postal Service documents foresaw that this change would cause
 4 delays, but assured that it would “address root causes of these delays and adjust
 5 the very next day,” predicting: “As we adjust to the ongoing pivot, which will have
 6 a number of phases, we know that operations will begin to run more efficiently and
 7 that delayed mail volumes will soon shrink significantly.”¹⁹

8 But as DeJoy has since acknowledged, this “transformative” change has
 9 had—in his own words—“unintended consequences that impacted [the Postal
 10 Service’s] overall service levels.”²⁰ The Postal Service’s own data vividly display
 11 this. The following charts, from a briefing prepared for DeJoy, show how on-time
 12 delivery, which had remained relatively steady despite the pandemic, plummeted
 13 in the second half of July directly following implementation of the “Leave Mail
 14 Behind” policy: from approximately 92% to 84% for First Class mail, and
 15 approximately 90% to 83% for Marketing Mail.²¹

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17
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22 ¹⁹ *Mandatory Stand-Up Talk*, *supra* n.5 (Ex. A).

23 ²⁰ *Path forward*, LINK (Aug. 13, 2020),
 24 <https://link.usps.com/2020/08/13/path-forward-2/> (Ex. E).

25 ²¹ *Service Performance Measurement: PMG Briefing*, USPS (Aug. 12,
 26 2020), <https://bit.ly/359uKb5> (Ex. F).

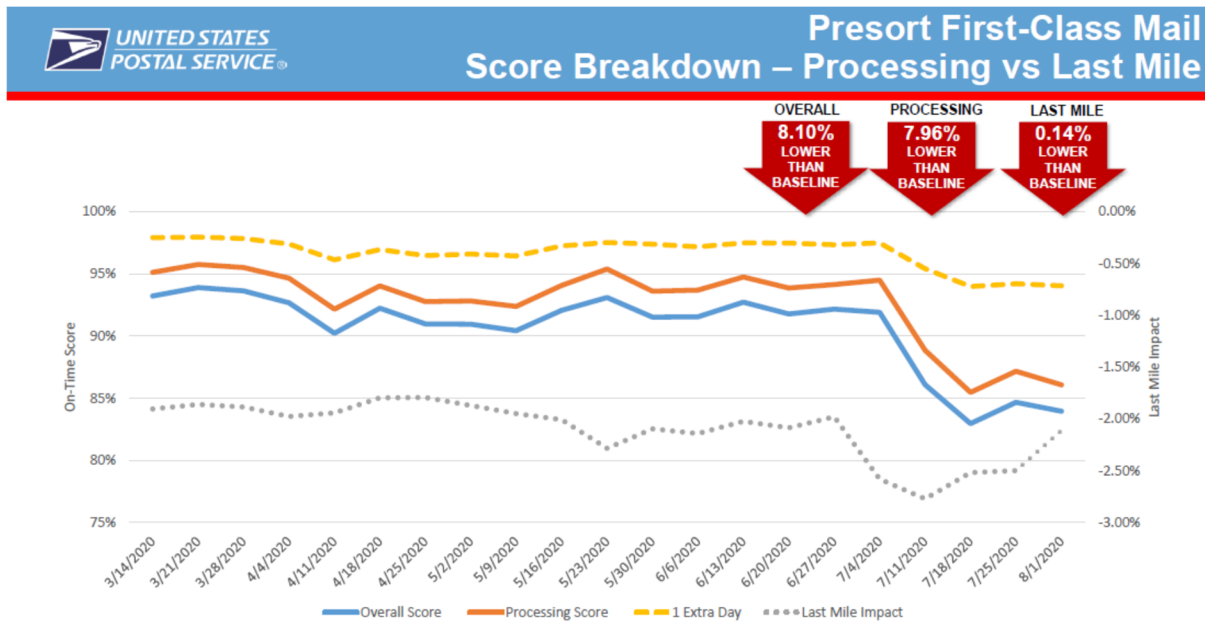


Chart 1

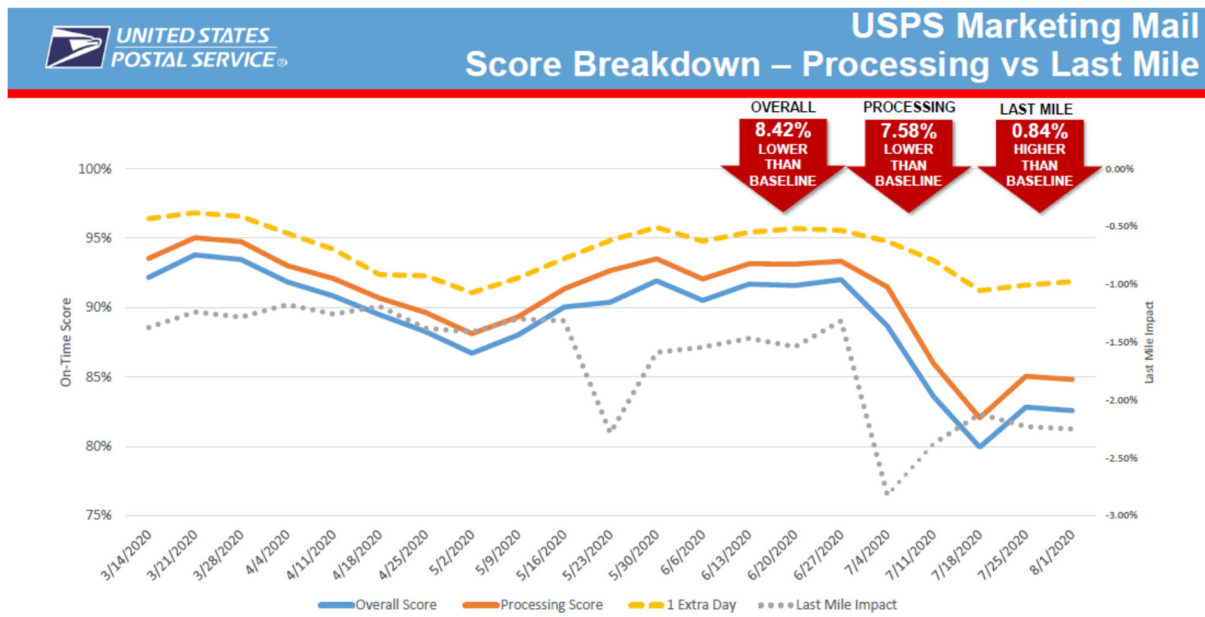


Chart 2

DeJoy acknowledged in his Congressional testimony that the “Leave Mail Behind” policy significantly contributed to this drop.²²

²² House Testimony, *supra* n.5 (at 4:45:35–43).

1 Data from the first three weeks in August suggest that on-time performance
 2 recovered somewhat from its lowest point in mid-July, but—especially for First
 3 Class mail—remained significantly lower (by at least five percent) when compared
 4 to performance levels before the changes—representing millions of pieces of mail
 5 that no longer arrive at their destinations on time.²³

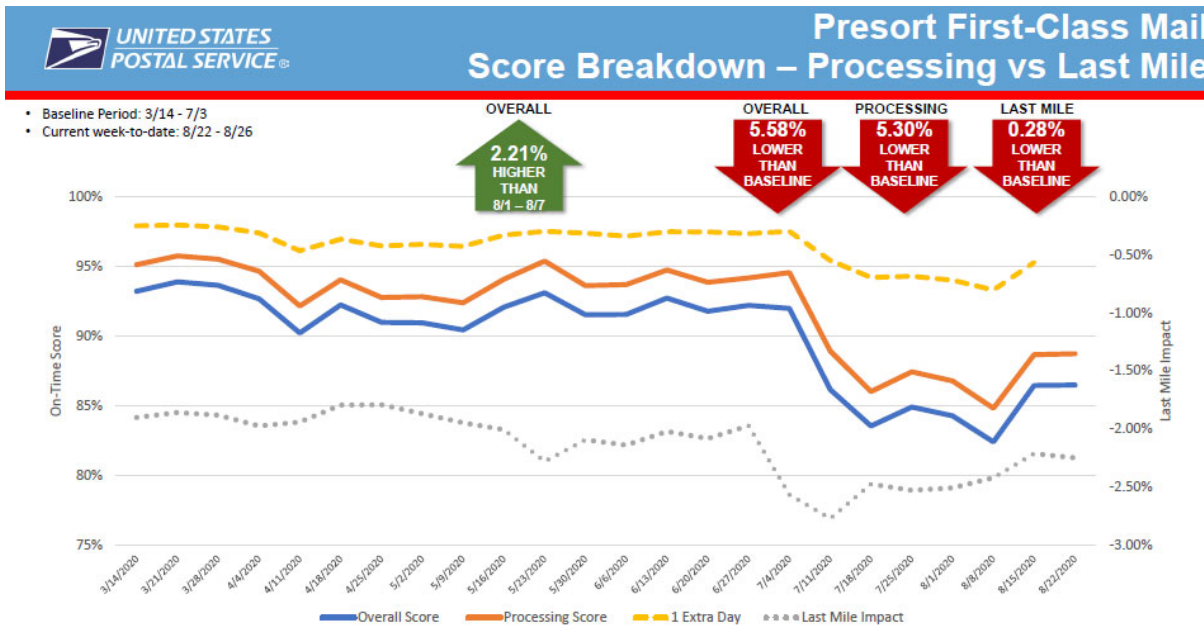


Chart 3

17 As for Election Mail, including ballots, DeJoy told Congress that he was unable to
 18 provide separated performance data.²⁴

23 ²³ Congressional Briefing: Transportation & Service Performance Updates
 24 (Aug. 31, 2020), <https://bit.ly/3lYmCjQ> (Ex. G).

25 ²⁴ Letter from Louis DeJoy to Chairman Johnson et al. (Aug. 31, 2020),
 26 <https://bit.ly/3btr319> (Ex. H).

1 **2. The Postal Service’s decision to no longer treat election mail as**
 2 **First Class Mail**

3 In a separate policy change that will substantially slow the delivery of
 4 Election Mail—such as ballots and voter registration forms—nationwide, the
 5 Postal Service has decided to no longer treat all Election Mail under First Class
 6 service standards. According to the former Chair of the Postal Regulatory
 7 Commission, Ruth Goldway, this represents “a very concerning change in USPS
 8 policy.” Goldway Decl. ¶ 5.

9 Prior to this year, the Postal Service’s longstanding policy has been to handle
 10 Election Mail under delivery standards applicable to First Class mail, regardless of
 11 the paid rate. Goldway Decl. ¶¶ 7, 9; *see also* Benson Decl. ¶¶ 9–10 (Michigan
 12 Secretary of State confirming that “[h]istorically, the USPS has worked with the
 13 state and clerks to ensure that election mail is marked and receives expedited
 14 service regardless of the class of mail” and that USPS did not previously ask
 15 Michigan to send voter ballot envelopes by First Class Mail); Griswold Decl. ¶ 13;
 16 Merrill Decl. ¶ 20; Yao Decl. ¶ 9. The Postal Service’s documents confirm this: an
 17 Inspector General’s report on the 2018 election found that 95.6% of election and
 18 political mail was delivered within First Class service standards, and Postal Service
 19 managers confirmed that they treated all Election Mail as First Class mail.²⁵ And
 20 in its discovery responses, the Postal Service admits that it “has several
 21 longstanding practices of prioritizing the expeditious processing and delivery of
 22
 23

24 ²⁵ *Service Performance of Election and Political Mail During the 2018*
 25 *Midterm and Special Elections*, USPS Office of the Inspector General (Nov. 4,
 26 2019), <https://bit.ly/3bxYm2R> (Ex. I).

1 election mail,” though it nonetheless denies that Election Mail was treated like
2 First Class mail.²⁶

3 The Postal Service’s prior policy ensured that Election Mail has historically
4 been delivered in a timely manner.²⁷ Even though States typically pay the much
5 lower nonprofit Marketing Mail rates for Election Mail—20 cents compared to
6 55 cents for First Class—the Postal Service has nonetheless treated that mail under
7 the considerably faster First Class service standards: 2 to 5 days, rather than 3 to
8 10 days for Marketing Mail. Goldway Decl. ¶¶ 6–9. The actual distinction is even
9 greater, because First Class mail is delivered on time at higher rates than Marketing
10 Mail; according to performance reports, between April 1 and June 30, 2020, the
11 Postal Service delivered between 81 and 95 percent of domestic First Class mail
12 on time, and more than 98 percent no more than three days late—meaning that
13 nearly 100 percent of First Class mail was delivered within eight days of mailing.
14 *Id.* ¶¶ 10–11 & Ex. A. By contrast, as much as 10 percent of Marketing Mail took
15 longer than 13 days to deliver. *Id.* ¶ 12 & Ex. A. And as the charts above
16 demonstrate, performance has since dropped sharply.²⁸

17 Despite these delays, this year the Postal Service indicated that it will no
18 longer meet First Class service standards for Election Mail unless States pay First
19 Class postage fees, nearly tripling the cost of postage. Goldway Decl. ¶ 4.

21 ²⁶ See Defendants’ Objections and Responses to Plaintiffs’ First Set of
22 Interrogatories and Requests for Production of Documents, at 13 (Interrogatory 5)
23 (Ex. J).

24 ²⁷ *State and Local Election Mail – User’s Guide*, USPS (Jan 2020),
25 <https://bit.ly/2QWUEX4> (Ex. K).

26 ²⁸ *Service Performance Measurement*, *supra* n.28 (Ex. F).

1 In July 2020, the Postal Service warned election officials in 46 States and the
 2 District of Columbia that States must now pay First Class postage to ensure timely
 3 ballot delivery to voters.²⁹ If states choose instead to pay for Marketing Mail, the
 4 Postal Service warned that this “will result in slower delivery times and will
 5 increase the risk that voters will not receive their ballots in time to return them by
 6 mail.”³⁰

7 During his Congressional testimony, when asked whether the Postal Service
 8 would continue to treat Election Mail under First Class service standards or better,
 9 DeJoy was vague: “Our process is to do that physically . . . First Class mail is a
 10 classification of mail, and then we’re talking about a physical process. So, we could
 11 advance mail in front of First Class, we’d still not call it First Class mail.”³¹ Yet
 12 DeJoy was unable to provide specific details regarding the Postal Service’s current
 13 policy on Election Mail, claiming that the Postal Service was “just putting these
 14 committees together,” and he refused to commit to submitting a written statement
 15 of policy to Congress.³²

16 The Postal Service has since made clear that it will not treat Election Mail
 17 as First Class mail.³³ This refusal is confirmed by recent internal and public Postal
 18

19 ²⁹ Letters from Thomas J. Marshall to States (July 2020), *available at*:
 20 <https://wapo.st/2Feeqe3> (Ex. L).

21 ³⁰ *See, e.g.*, Letter from Thomas J. Marshall to Washington Secretary of State
 22 Kim Wyman (July 31, 2020) (Ex. M).

23 ³¹ House Hearing, *supra* n.5 (video at 3:35:47–3:36:16).

24 ³² Senate Hearing, *supra* n.7 (video at 1:07:10–1:07:45); House Hearing,
 25 *supra* n.5 (video at 2:57:50–2:58:30, 3:32:20–3:36:24).

26 ³³ *See* Discovery Responses, *supra* n.26, at 12 (Interrogatory 5) (Ex. J).

1 Service documents stating that Election Mail will no longer be treated under First
 2 Class service standards. For example, as of September 9, 2020, the Postal Service
 3 website warned election officials that “[u]sing USPS Marketing Mail® service will
 4 result in slower delivery times and *may increase the risk that voters will not*
 5 *receive their ballots in time[.]*”³⁴ An August 13, 2020 internal presentation states
 6 that “Election Mail sent as Marketing Mail is not upgraded to First Class service.”³⁵
 7 In discovery, the Postal Service confirmed that it will not treat Election Mail paid
 8 at the Marketing Rate as First Class Mail, although it represented that it historically
 9 has “[d]evoted excess First-Class Mail processing capacity to election mail” to
 10 meet First Class Service standards.³⁶ Of course, this year the Postal Service has
 11 substantially *reduced* its mail processing capacity, further calling into question its
 12 ability to follow its past practice.³⁷

13 As of September 9, 2020, DeJoy has not yet submitted a written statement
 14 of policy to Congress clarifying the Postal Service’s plans for treatment of Election
 15 Mail in the upcoming election, which is now less than eight weeks away.

18 ³⁴ *Election Mail*, USPS.com, [https://about.usps.com/what/government-](https://about.usps.com/what/government-services/election-mail/)
 19 [services/election-mail/](https://about.usps.com/what/government-services/election-mail/) (last visited Sept. 9, 2020) (Ex. N) (emphasis added).

20 ³⁵ *AIM Pacific Area Virtual Meeting*, USPS (Aug. 13, 2020),
 21 <https://bit.ly/3lvTS1A> (Ex. O).

22 ³⁶ See Discovery Responses, *supra* n.26, at 13 (Interrogatory 5) (Ex. J).

23 ³⁷ See Letter from Rickey R. Dean to Mark Dimondstein (June 17, 2020),
 24 available at: <https://bit.ly/3m04UMD> (identifying over 600 sorting machines to be
 25 removed by September 30) (Ex. P); Equipment Reduction (May 15, 2020),
 26 available at: <https://bit.ly/3m3YyMu> (Ex. Q).

1 **3. The removal of hundreds of mail processing and sorting machines**

2 Earlier this summer, the Postal Service began to implement plans to remove
3 more than 600 machines used to organize and sort mail³⁸—each with the capacity
4 to process tens of thousands of pieces of mail, including ballots, per hour—by the
5 end of September. Cogan Decl. ¶¶ 8–9; Combs Decl. ¶¶ 5–8; Czubakowski Decl.
6 ¶¶ 5–10; Levy Decl. ¶¶ 8–10; First Whitney Decl. ¶ 5. This action effectively
7 decommissions 10 percent of the Postal Service’s sorting machines, with the
8 combined capacity of sorting 21.4 million pieces of mail per hour.³⁹ Notably, data
9 analysis shows that the machines removed or scheduled for removal are
10 overwhelmingly located in counties that voted Democratic in the last presidential
11 election. Urizar-Hunter Decl. ¶¶ 10–13. Some of these removals left local
12 processing centers with only one machine available and no redundancy: in New
13 Hampshire, for example, after four sorting machines were taken out of service at
14 the Manchester facility, the facility is forced to halt sorting and delay the
15 processing of mail when the single remaining machine experiences failures.⁴⁰

16 DeJoy’s August 18, 2020 statement indicated that the Postal Service would
17 suspend further machine removals until after the election, and the Postal Service
18 has since claimed that it attempted to convey this instruction to regional directors
19
20
21

22 ³⁸ Rickey R. Dean Letter, *supra* n.37 (Ex. P).

23 ³⁹ Jacob Bogage & Christopher Ingraham, *Here’s why the Postal Service*
24 *wanted to remove hundreds of mail-sorting machines*, Wash. Post (Aug. 20, 2020),
25 <https://wapo.st/35hYUZH>.

26 ⁴⁰ Senate Testimony, *supra* n.7 (video at 1:08:37).

1 and coordinators.⁴¹ However, postal workers have observed on the ground that
 2 some machines scheduled for removal continued to be removed even after DeJoy’s
 3 August 18 statement. *See* Second Whitney Decl. ¶ 6.⁴²

4 Further, DeJoy acknowledged to Congress that he does not intend to
 5 recommission most of the machines that have already been removed, even if local
 6 facilities request that USPS does so because the facilities need additional capacity.
 7 In his Congressional testimony, when asked if any local facilities had requested
 8 the recommissioning of machines, he responded: “How would I know that?”⁴³ But
 9 in fact, USPS confirmed that it has received multiple requests from local offices to
 10
 11
 12

13 ⁴¹ *Postmaster General Louis DeJoy Statement, supra* n.17 (Ex. D);
 14 Discovery Responses, *supra* n.26, at 5–6 (Interrogatory 1) (Ex. J).

15 ⁴² Defendants’ interrogatory answer provides the number of machines
 16 removed as of August 18, 2020 only. Discovery Responses, *supra* n.36, at 5
 17 (Interrogatory 1) (Ex. J). Defendants marked as “Confidential” the additional
 18 information they provided about machines removed from specific locations, and
 19 refused to identify any specific removed machines or the dates on which they were
 20 removed, claiming this would be “unduly burdensome”—notwithstanding the
 21 Court’s finding on August 27, 2020, that Plaintiffs’ discovery requests were
 22 “appropriate” and “narrowly focused.” Email from Joseph Borson to Kristin
 23 Beneski (Sept. 8, 2020, 5:47 pm) (Ex. R); Hearing Transcript at 29:9–10,
 24 *Washington v. Trump*, No. 20-cv-03127-SAB (excerpts) (Ex. S). Plaintiffs
 25 respectfully move to compel a complete response to Interrogatory No. 1.

26 ⁴³ House Testimony, *supra* n.5 (video at 3:22:10).

1 reinstall machines—the precise number and location of which remain unknown—
2 that it has not yet responded to, despite the imminence of the general election.⁴⁴

3 **C. The Widespread Delays and Ensuing Harms Already Caused by Postal**
4 **Service Policy Changes**

5 **1. Residents unable to mail and receive medications and other**
6 **time-critical items**

7 The acknowledged delays resulting from the “Leave Mail Behind” policy,
8 compounded with the effects of continued machine removals —and implemented
9 without opportunity for public feedback—have already harmed Americans
10 nationwide. Combined with the lack of commitment to treat all Election Mail under
11 First Class service standards, these impacts suggest that—unless the Postal Service
12 changes course—it will not be able to ensure that critical mail is timely delivered
13 or that every vote is counted in the upcoming election.

14 States, businesses, agencies, and individuals rely on efficient mail delivery
15 for time-sensitive items. These include the eighty percent of veterans who receive
16 their prescription medications from the Department of Veterans Affairs (VA) by
17 mail—totaling almost 120 million prescriptions a year⁴⁵—and 7.3 million
18 Medicare Part D beneficiaries with at least one prescription delivered from a mail-
19 order pharmacy.⁴⁶ According to the VA, prescriptions they send out usually arrive

21 ⁴⁴ See Discovery Responses, *supra* n.26, at 6–7 (Interrogatory 1) (Ex. J).

22 ⁴⁵ VA Office of Inspector General, *Audit of Consolidated Mail Outpatient*
23 *Pharmacy Program*, at 19 (Nov. 2, 2016), <https://bit.ly/2Dxm01u>.

24 ⁴⁶ Juliette Cubanski et al., *Mail Delays Could Affect Mail-Order*
25 *Prescriptions for Millions of Medicare Part D and Large Employer Plan*
26 *Enrollees*, Kaiser Family Foundation (Aug. 20, 2020), <https://bit.ly/3h8oGBP>.

1 within 3 to 5 days.⁴⁷ But veterans and VA staff report that recently, medications
 2 are taking weeks to be delivered.⁴⁸ Senator Gary Peters of Michigan has received
 3 hundreds of accounts from veterans impacted by “weeks-long waits for critical
 4 medication.”⁴⁹ Veterans in the Plaintiff States, who had never before experienced
 5 delays, have been left without critical medications for days or weeks in July and
 6 August, including a two-week delay where the medication spent four days sitting
 7 at a distribution center. Hermes Decl. ¶¶ 6–11; *see also* Dart Decl. ¶¶ 2–10. Other
 8 Postal Service customers have also experienced unprecedented weeks-long delays
 9 in delivery of vital medications, leaving them without needed medications for
 10 dangerous lengths of time. Sturdivant Decl. ¶ 4; Okanlawon Decl. ¶¶ 6–10;
 11 Livermore Decl. ¶¶ 2–11; Geissel Decl. ¶¶ 2–14; Olsen Decl. ¶¶ 5–11; White Decl.
 12 ¶ 2–5.

13 Small businesses are also suffering from mail delays affecting their ability
 14 to receive inventory and fulfill orders—at a time when they are particularly
 15 vulnerable and relying on delivery more than ever due to COVID-19. Small
 16 businesses often rely on the Postal Service because of its affordable rates and
 17 ability to reach all areas. Stembridge ¶ 4; McIntyre Decl. ¶ 6; Mitchell Decl. ¶ 4.

18
 19 ⁴⁷ *VA Prescription Refill and Tracking*, Dep’t of Veterans Affairs,
 20 <https://bit.ly/3bIb7Z7>.

21 ⁴⁸ *See* Abbie Bennett, *Lawmakers call on USPS Postmaster General to*
 22 *prioritize veterans, troops*, ConnectingVets.com (Aug. 25, 2020),
 23 <https://bit.ly/3jLxhfu> (reporting over 200 veterans and caregivers confirmed
 24 medication delivery delays); Letter from Sen. Tester et al. to DeJoy (Aug. 13,
 25 2020) (Ex. T).

26 ⁴⁹ Letter from Sen. Peters to Hal J. Roesch II (Aug. 13, 2020) (Ex. U).

1 They are noticing increasing delays, products going bad in transit because of
 2 delivery delays,⁵⁰ and lost customers,⁵¹ and worry that they will be crippled by an
 3 inability to efficiently fulfill customer orders. Stembridge Decl. ¶¶ 2–12; Davidson
 4 Decl. ¶¶ 2–12; McIntyre ¶ 6–8; Mitchell Decl. ¶¶ 2–8; Williams Decl. ¶¶ 2–11.

5 **2. States unable to timely send and receive legally required**
 6 **communications for the administration of benefits and other**
 7 **programs**

8 Mail delays also prevent State governments from making time-critical
 9 communications with and transmitting benefits to their residents. These include
 10 notices required by statute for child welfare proceedings, as well as benefits to
 11 which residents are legally entitled and rely on for their basic needs. Federal and
 12 state laws impose strict timelines on processing and delivery of benefits and related
 13 notices. *See* Tousignant Decl. ¶ 7; Cully Decl. ¶ 7; Lynne Thomas Decl. ¶ 7;
 14 Peterson Decl. ¶ 5; Richards Decl. ¶¶ 5–6. Benefits and notices are delivered
 15 primarily through the Postal Service and serve hundreds of thousands of families,
 16 totaling tens of millions in benefits: from child support to medical coverage to
 17 food, housing, and childcare assistance. Tousignant Decl. ¶¶ 5–6, 9–11; Cully
 18 Decl. ¶¶ 4, 6, 11; Lynne Thomas Decl. ¶¶ 3–4; Bartolomucci Decl. ¶¶ 4, 12,
 19 15–16; Richards Decl. ¶¶ 4, 7, 9. For most of these programs, communication via
 20 mail is either legally required or the only practical option. Tousignant Decl. ¶ 6;
 21 Bartolomucci Decl. ¶¶ 5, 10–13; Cully Decl. ¶¶ 5, 9–10; Lynne Thomas Decl. ¶¶ 5,
 22 10; Cafferata Decl. ¶¶ 3–5, 8; Fisher Decl. ¶ 4–7 (in Nevada, only 1% of recipients

23 ⁵⁰ Luke Broadwater et al., *Postal Crisis Ripples Across Nation as Election*
 24 *Looms*, N.Y. Times (updated Aug. 18, 2020), <https://nyti.ms/3597EkN>.

25 ⁵¹ Aaron Gordon, *The Post Office's Great Mail Slowdown Is Hurting Small*
 26 *Businesses*, Vice (Aug. 4, 2020); <https://bit.ly/2R0Kbde>.

1 opted out of paper mail notification). And given the pandemic and historically high
2 unemployment, States are serving more first-time recipients, requiring additional
3 communications. Cafferata Decl. ¶ 6; Fisher Decl. ¶ 11; Richards Decl. ¶ 4.

4 Mail delays will have cascading and devastating effects on residents who
5 rely on them for basic needs. As an example, for the Illinois child support program,
6 which mails approximately 2000 to 3000 notices and 165,000 paper checks per
7 month totaling approximately \$35 million in payments, “any delay—particularly
8 significant delays—can wreak catastrophic results on” the approximately 640,000
9 “children who depend on these funds to meet their basic needs[.]” Bartolomucci
10 Decl. ¶¶ 4, 6, 12, 15–16.

11 The States are already experiencing these impacts. Illinois mailed out more
12 than 110,000 food benefit redetermination notices in August, but received only
13 approximately 1500 responses—significantly lower than the typical 60% response
14 rate from prior years. Cully Decl. ¶ 6. Applicants for medical benefits in Illinois
15 have not received requests for additional information on pending applications until
16 after the due date has passed, which can result in denials and breaks in medical
17 coverage. Lynne Thomas Decl. ¶¶ 6, 9, 11. Minnesota has experienced weeks-long
18 delays in delivering unemployment and medical leave paperwork to employees,
19 rendering it difficult to comply with statutory deadlines and denying employers the
20 opportunity to dispute claims; as an employer, the state itself is paying for benefits
21 it would have contested had the Postal Service not delivered unemployment letters
22 after the deadline to respond had passed. Peterson Decl. ¶¶ 2–8, 10, 11–13. The
23 Minnesota Public Health Laboratory—which tests drinking water—has
24 experienced weeklong delays in sample delivery, rendering samples invalid for
25 analysis. Huff Decl. ¶¶ 2–11.

3. Disenfranchisement of voters caused by mail delays

Election officials in the States are concerned that reductions in service will disenfranchise voters—and it is a virtual certainty that the November 2020 election will involve an unprecedented level of mail-in voting. *See* Merrill Decl. ¶¶ 10–11, 13; Winters Decl. ¶ 9; Gough Decl. ¶¶ 11–14; Simon Decl. ¶¶ 7–8; Yarborough Decl. ¶¶ 11–14; Benson Decl. ¶¶ 14–15; Piper Decl. ¶¶ 13–16; Rock Decl. ¶¶ 6–7.⁵² This is especially concerning for homebound voters, such as the elderly, persons with disabilities, those who have limited access to transportation and childcare that will enable them to vote in person, overseas and military voters, Native American voters living on reservations, shift workers and others who cannot get to the polls within set hours, and those who are particularly vulnerable to harm from COVID-19. *See* Winters Decl. ¶¶ 7–8; Merrill Decl. ¶ 14; Rock Decl. ¶ 8; Goldway Decl. ¶ 16; Simon Decl. ¶ 12. As the former Chair of the Postal Regulatory Commission notes, during this pandemic “mail-in voting has never been more important to facilitate the right of individuals to safely and securely participate in our democracy.” Goldway Decl. ¶ 18.

The Postal Service itself has warned the vast majority of States that—for the first time—it may not be able to meet state deadlines for delivering last-minute mail-in ballots.⁵³ Multiple Secretaries of State and other election officials in the

⁵² *See also* Michelle Ye Hee Lee & Jacob Bogage, *Postal Service backlog sparks worries that ballot delivery could be delayed in November*, Wash. Post (July 30, 2020), <https://wapo.st/3bys6g9>; Brian Naylor, *Pending Postal Service Changes Could Delay Mail and Deliveries, Advocates Warn*, NPR (July 29, 2020), <https://n.pr/320TiB8>.

⁵³ USPS Letters to States, *supra* n.29 (Ex. L).

1 Plaintiff States have submitted declarations attesting to their concern regarding the
2 “broad and serious injury to the voting rights” of their citizens. Simon Decl. ¶ 13
3 (Minnesota Secretary of State); *see* Benson Decl. ¶¶ 4–15 (Michigan Secretary of
4 State); Griswold Decl. ¶ 25 (Colorado Secretary of State); Merrill Decl. ¶¶ 17–20
5 (Connecticut Secretary of State); Rock Decl. ¶¶ 24–27 (Rhode Island Director of
6 Elections); Winters Decl. ¶¶ 10–13 (Vermont Deputy Secretary of State);
7 Yarbrough Decl. ¶¶ 21–25 (Cook County, Illinois Clerk); Witzel-Behl Decl.
8 ¶¶ 10–12 (Madison, Wisconsin City Clerk); Harvey Decl. ¶¶ 5–8 (Elections
9 Director for Frederick County, Maryland); Gough Decl. ¶¶ 21–25 (Executive
10 Director of the Chicago Board of Election Commissioners). These harms include
11 late-received voter applications, voters receiving their ballots late, and delays in
12 returned ballots, as well as undercutting public confidence in voting by mail,
13 prompting voters to vote in person instead, heightening health risks. *Id.*

14 The Michigan Secretary of State testifies that the state and its vendors have
15 spent significant time and money ensuring that absentee voter ballot envelopes
16 meet USPS standards for Election Mail, allocating more than \$2 million for the
17 purchase of such envelopes—largely at the urging of the Postal Service.
18 Benson Decl. ¶ 10. The Postal Service did not request that absentee voter ballot
19 envelopes be sent only by First Class mail as part of that process. *Id.* Rather,
20 Michigan’s expectation was that the Postal Service would continue to provide
21 expedited service for Election Mail regardless of class, and that increased statewide
22 compliance with Postal Service design standards for Election Mail would facilitate
23 this service—until the warning letter sent in July 2020. *Id.*

24 The States’ concerns about impacts on elections are well founded. For
25 primary elections held in 2020, hundreds of thousands of ballots have already been
26

1 rejected, including for untimely submission.⁵⁴ In many States, completed ballots
 2 that are not received by Election Day are invalidated. In others, ballots must be
 3 postmarked by Election Day. In Michigan, the Secretary of State reported that “my
 4 Department has received reports from several clerks that ballots they put in the
 5 mail took *several weeks* to reach voters.” Benson Decl. ¶ 15 (emphasis added).
 6 Michigan, which requires that ballots be received by Election Day, had to reject
 7 over 6400 absentee ballots because they arrived after the state’s primary election
 8 day.⁵⁵ In Madison, Wisconsin, Postal Service officials informed the elections
 9 administrator that ballots should arrive at voters’ residences in two to five days,
 10 but “many voters have contacted the City Clerk’s Office to report that they have
 11 waited around five to seven days for ballots to arrive at their residence,” and return
 12 delivery back to the City Clerk’s Office “can take up to a week.” Witzel-Behl Decl.
 13 ¶¶ 6–7. For Madison, in the August 2020 primary election, the number of absentee
 14 ballots that arrived late and were not counted almost doubled from the comparable
 15 primary election in August 2018. *Id.* ¶ 11.

16 Voters themselves have also reported problems with vote-by-mail. In
 17 primaries conducted this August, voters in the Plaintiff States experienced
 18 weeks-long delays in receiving and returning ballots, sometimes preventing their
 19 vote from being counted at all, and causing some to plan to vote in person for the
 20

21
 22 ⁵⁴ Pam Fessler & Elena Moore, *More Than 550,000 Primary Absentee*
 23 *Ballots Rejected In 2020, Far Outpacing 2016*, NPR (Aug. 22, 2020),
 24 <https://n.pr/2Zfb81B>.

25 ⁵⁵ Beth LeBlanc, *Benson: 6,400 Michigan absentee ballots rejected for late*
 26 *arrival*, The Detroit News (Aug. 14, 2020), <https://bit.ly/3lUKqVy>.

1 general election despite risk of exposure to COVID-19. Bipes Decl. ¶¶ 2–9;
 2 Arndt Decl. ¶¶ 2–9; Rumbley Decl. ¶ 5; Robin Thomas Decl. ¶¶ 2–12.

3 In short, delays in delivery and postmarking caused by the “Leave Mail
 4 Behind” policy and the Postal Service’s decision to no longer treat Election Mail
 5 as First Class mail have already disenfranchised voters and will disenfranchise
 6 many more in November.

7 III. ARGUMENT

8 A. Standard of Review

9 Preliminary injunctive relief is warranted when the moving party shows that:
 10 (1) it is likely to succeed on the merits; (2) it will likely suffer irreparable harm in
 11 the absence of an injunction; (3) the balance of equities tips in its favor, and (4) an
 12 injunction is in the public interest. *See Winter v. Nat. Res. Def. Council, Inc.*,
 13 555 U.S. 7, 20 (2008). Where the government is a party, the balance of equities
 14 factor merges with the public interest. *Drake’s Bay Oyster Co. v. Jewell*, 747 F.3d
 15 1073, 1092 (9th Cir. 2014).

16 B. The States Are Likely to Succeed on the Merits

17 1. The States have standing

18 The States have standing to challenge Defendants’ policy changes on
 19 multiple independent grounds.

20 First, as detailed below, federal law guarantees States and other interested
 21 persons the right to comment on proposed changes to the nature of postal services,
 22 39 U.S.C. § 3661, a right the States were denied here. Thus, the States have alleged
 23 the “deni[al of] a very fundamental right—the opportunity for a hearing on [a]
 24 proposed change” to the nature of postal services. *See Buchanan v. U.S. Postal*
 25 *Serv.*, 375 F. Supp. 1014, 1019 (N.D. Ala. 1974), *issuance of preliminary*
 26 *injunction aff’d in part, vacated in part on other grounds by Buchanan v.*

1 | *U.S. Postal Serv.*, 508 F.2d 259, 266–67 (5th Cir. 1975). “The denial of this
2 | statutory right [under Section 3661] is alone a sufficient injury in fact to support
3 | the requisite standing to sue.” *Id.*

4 | Additionally, the States have standing because Defendants’ changes harm
5 | the States’ sovereign, proprietary, and *parens patriae* interests. The Constitution
6 | reserves to States the sovereign power to conduct elections as they see fit.
7 | U.S. Const., art. I, § 4; art. II, § 1; and amend. XVII; *see Heath v. Alabama*,
8 | 474 U.S. 82, 93 (1985); *Voting Rights Coal. v. Wilson*, 60 F.3d 1411, 1416
9 | (9th Cir. 1995) (states have “sovereign rights” to “fix the time, place, and manner”
10 | of elections). States administer access to ballots, identify and administer polling
11 | locations, set the times for voting, print ballots and voters’ pamphlets, and count
12 | and certify ballots. *See, e.g.,* Rock Decl. ¶¶ 2–18; Benson Decl. ¶ 2–10;
13 | Merrill Decl. ¶¶ 2–12. States also hold statewide and local elections on Election
14 | Day. *See, e.g.,* Wash. Rev. Code § 29A.04.321; Md. Code Elec. Law § 8-301. The
15 | Postal Service’s unlawful actions impinge on the States’ sovereign powers to
16 | conduct elections by mail, in whole or in part, especially during a pandemic.

17 | As extensive users of the mail for critical functions, the States also have
18 | proprietary interests in the mail system. *See Alfred L. Snapp & Son, Inc. v. Puerto*
19 | *Rico, ex rel., Barez*, 458 U.S. 592, 601 (1982) (like any similarly situated
20 | proprietor, states have standing to pursue their proprietary interests); *City of*
21 | *Sausalito v. O’Neill*, 386 F.3d 1186, 1197 (9th Cir. 2004) (government entity’s
22 | proprietary interests “are not confined to protection of its real and personal
23 | property” and “are as varied as [its] responsibilities, powers, and assets”). States
24 | send an enormous amount of mail, from ballots to benefit payments to legal
25 | notices. *See, e.g.,* Fisher Decl. ¶¶ 4–6; Bartolomucci Decl. ¶¶ 5–7, 11–13;
26 | Cully Decl. ¶¶ 5–6; Richards Decl. ¶ 8; Tousignant Decl. ¶ 6. Changes to postal

1 services will harm the States’ ability to send materials in a timely fashion, just as
2 they would affect any business or entity relying on the mail for core functions.

3 The States also have interests in protecting their citizens’ fundamental right
4 to vote and in protecting the health and welfare of residents who depend on the
5 availability of timely postal services for the delivery of critical items such as
6 medications, utility bills, checks, business deliveries, legal documents, and a wide
7 range of other time-sensitive materials.

8 Defendants’ actions have caused or will cause injury in fact that is
9 redressable by this Court. *See Lujan v. Defs. of Wildlife*, 504 U.S. 555,
10 560–61 (1992). Defendants have suggested that the anticipated harm to the States’
11 ability to conduct their elections this November is “conjectural or hypothetical,”
12 *id.*—but the States have established a “substantial risk that the harm will occur,”
13 *Susan B. Anthony List v. Dreihaus*, 573 U.S. 149, 158 (2014). And there is ample
14 evidence that other harms from delayed mail delivery already are occurring.

15 **2. The States are likely to succeed on their Section 3661 claims**

16 **a. Under Section 3661, Defendants were required to seek an**
17 **advisory opinion from the PRC prior to implementing their**
18 **“Transformative Initiative”**

19 Section 3661 provides that before USPS may undertake any “change in the
20 nature of postal services which will generally affect service on a nationwide or
21 substantially nationwide basis,” it “*shall submit a proposal . . . to the Postal*
22 *Regulatory Commission requesting an advisory opinion on the change.*”
23 This would have entitled users of the mail, including the States, to notice and an
24 opportunity to comment on the proposed policy changes before they went into
25 effect. 39 U.S.C. § 3661(c). Defendants admit they did not seek an advisory
26

1 opinion prior to instituting their “transformative initiative.”⁵⁶ According to
 2 Defendants, they declined to follow Section 3661 because “[n]one of the
 3 operational efforts discussed here constitute such a change.”⁵⁷ This conclusion is
 4 contrary to the case law, the evidence, and Defendants’ own admissions.

5 The requirement to seek an advisory opinion applies when USPS proposes
 6 a “change in the nature of postal services which will generally affect service on a
 7 nationwide or substantially nationwide basis.” 39 U.S.C. § 3661(b). The canonical
 8 interpretation of this language comes from the Fifth Circuit’s opinion in *Buchanan*
 9 *v. U.S. Postal Service*:

10 **First**, there must be a ‘change.’ This implies that a quantitative
 11 determination is necessary. There must be some meaningful impact
 12 on service. Minor alterations which have a minimal effect on the
 general class of postal users do not fall within 3661.

13 **Second**, the change must be ‘in the nature of postal services.’ This
 14 involves a qualitative examination of the manner in which postal
 services available to the user will be altered.

15 **Third**, the change must affect service ‘on a nationwide or
 16 substantially nationwide basis.’ A broad geographical area must be
 involved.

17 508 F.2d 259, 262–63 (5th Cir. 1975) (emphasis added). “These three factors
 18 combine to demonstrate that Congress intended the safeguards of 3661 to apply
 19 only when changes of significance were contemplated.” *Id.* at 263.

20 Each of these factors is met here. *First*, there is no dispute that Defendants
 21 are implementing significant “changes” to USPS operations. Indeed, Defendants
 22 described the “Leave Mail Behind” policy as representing “impactful changes in
 23

24 ⁵⁶ Letter from Thomas J. Marshall to Rep. Maloney et. al (July 22, 2020)
 25 (Ex. V); Letter from Thomas J. Marshall to Sen. Peters (July 22, 2020) (Ex. W).

26 ⁵⁷ *Id.*

1 our operations,” “transportation changes,” “move[ment] away from past
 2 practices,” and part of an “operational pivot.”⁵⁸ Similarly, Defendant DeJoy
 3 described these “recent changes” as a part of a “transformative initiative.”⁵⁹ The
 4 same is true with regard to no longer treating all Election Mail as First Class mail,
 5 which will significantly slow delivery without the Commission’s approval,
 6 affecting potentially tens of millions of ballots. In 2018, more than 31 million
 7 ballots were cast by mail;⁶⁰ the November election will dwarf that number.

8 *Second*, Defendants’ changes are “in the nature of postal services” because,
 9 by delaying mail delivery, they are affecting “the manner in which postal services
 10 [are] available to the user.” *Buchanan*, 508 F.2d at 263. Defendants admit their
 11 transportation changes are affecting mail service. In announcing the changes,
 12 Defendants warned “we may see mail left behind or mail on the workroom floor
 13 or docks (in P&DCs), which is not typical.”⁶¹ Defendants thus made their changes
 14 *knowing* they would lead to delay. And indeed, delays have been significant and
 15 widespread. USPS’s own report shows that, starting the week of July 11—the week
 16 the changes were implemented—on-time ratings for mail suddenly, sharply
 17 declined by around 10 percent for both First-Class Mail and Marketing Mail.⁶²
 18 While on-time rates have improved somewhat since USPS partially halted its
 19

20 ⁵⁸ *Mandatory Stand-Up Talk*, *supra* n.5 (Ex. A).

21 ⁵⁹ *Path forward*, *supra* n.20 (Ex. E).

22 ⁶⁰ *Processing Readiness of Election and Political Mail During the 2020*
 23 *General Elections*, USPS Office of the Inspector General, Aug. 31, 2020,
 24 <https://bit.ly/2F0r6pv>. (Ex. X).

25 ⁶¹ *Mandatory Stand-Up Talk*, *supra* n.5 (Ex. A).

26 ⁶² *Service Performance Measurement*, *supra* n.21 (Ex. F).

1 “transformative” changes, the on-time rate for First Class Mail continues to be
 2 around 5 percent lower than it was prior to implementation of the “Leave Mail
 3 Behind” policy.⁶³ To put this in perspective, USPS typically delivers 181.9 million
 4 First Class mail pieces each day.⁶⁴ Thus, a five percent reduction in service means
 5 an additional *nine million* pieces of mail delayed per day. These delays have had
 6 significant consequences for users of the mail across the country. As detailed
 7 above, significant delays and inconsistent service have been reported across the
 8 country, with new reports trickling in seemingly every day. Indeed, DeJoy
 9 admitted that Defendants’ “transformative initiative has had unintended
 10 consequences that impacted our overall service levels.”⁶⁵ As for the change to
 11 Election Mail, the Postal Service freely admits that failing to treat all Election Mail
 12 as First Class mail will lead to delays of up to *eight days* per ballot,⁶⁶ which the
 13 Postal Service also acknowledges may prevent voters from having their ballots
 14 counted.⁶⁷

15 Previously, when the USPS has sought to implement policies resulting in
 16 longer delivery times, even delays of just one day, it has recognized the need for
 17 an advisory opinion from the PRC. *See* Mail Processing Network Rationalization
 18
 19
 20

21 ⁶³ *Congressional Briefing, supra* n.23 (Ex. G).

22 ⁶⁴ *Postal Facts: One Day*, USPS.com, <https://facts.usps.com/one-day/>.

23 ⁶⁵ *Path forward, supra* n.20 (Ex. E).

24 ⁶⁶ As explained above, the delays are actually likely to be longer even than
 25 Defendants admit. *See supra* at p.12.

26 ⁶⁷ USPS Letters to States, *supra* n.29 (Ex. L).

1 Service Changes 2012 USPS Opinion Request, No. N2012-1⁶⁸ (USPS request for
 2 advisory opinion for proposal “to implement changes in the nature of service,”
 3 namely, “eliminat[ing] the expectation of overnight service for significant portions
 4 of First-Class Mail and Periodicals,” “modif[ying] . . . the two-day delivery
 5 range,” and “expand[ing] . . . the three-day delivery range”); DSCF Standard Mail
 6 Load Leveling USPS Opinion Request, No. N2014-1⁶⁹ (USPS request for advisory
 7 opinion for proposal to delay delivery of certain types of mail by one day). The
 8 requirement is no different here: even if Defendants are correct that delays are an
 9 “unintended”—though foreseen—consequence of their changes, these changes
 10 have nonetheless significantly affected mail service.

11 The mere fact that Defendants might style their “transformative” changes as
 12 “management efforts”⁷⁰ or part of a “strategic plan”⁷¹ does not insulate them from
 13 review by the PRC or this Court. While “[c]ourts can defer to the exercise of
 14 administrative discretion on internal management matters, . . . they cannot abdicate
 15 their responsibility to insure compliance with congressional directives setting the
 16 limits on that discretion.” *Nat’l Ass’n of Postal Sup’rs v. U. S. Postal Serv.*,
 17 602 F.2d 420, 432 (D.C. Cir. 1979). Section 3661 clearly establishes limits on the
 18 USPS’s discretion. Whatever other changes it may have authority to make, when,
 19 as here, the USPS decides to make a nationwide “change in the nature of postal

20
 21 ⁶⁸ Mail Processing Network Rationalization Service Changes 2012 USPS
 22 Opinion Request, Dkt. No. N2012-1, available at <https://bit.ly/35fBIRq> (Ex. Y).

23 ⁶⁹ DSCF Standard Mail Load Leveling USPS Opinion Request, Dkt. No.
 24 N2014-1, available at <https://bit.ly/2ZgUiiV> (Ex. Z)

25 ⁷⁰ Letter from Marshall to Sen. Peters, *supra* n.56, (Ex. W).

26 ⁷¹ *Path forward*, *supra* n.20 (Ex. E).

1 services,” it must first “submit a proposal . . . to the Postal Regulatory
2 Commission requesting an advisory opinion on the change.”

3 *Third*, these operational changes and the delays in Election Mail have
4 nationwide scope. As the Postmaster General admits, the transportation change
5 will impact “any state where trucks run”: in other words, every state. Similarly,
6 because the November election is conducted nationwide, Defendants’ change in
7 the treatment of Election Mail will affect voters and election administration in
8 every U.S. state and territory.

9 Defendants therefore had a duty to submit a request to the PRC for an
10 advisory opinion prior to implementing the “transformative” changes.

11 **b. The Court has jurisdiction to require the Postal Service to**
12 **comply with Section 3661**

13 **(1) The Court has jurisdiction over Defendants’**
14 ***ultra vires* actions**

15 Although the Postal Service is generally exempt from the Administrative
16 Procedure Act, it is well established that it is subject to non-APA judicial review
17 “to determine whether the agency has acted ‘*ultra vires*’—that is, whether it has
18 ‘exceeded its statutory authority.’” *Mittleman v. Postal Regulatory Comm’n*,
19 757 F.3d 300, 307 (D.C. Cir. 2014) (quoting *Aid Ass’n for Lutherans v. U.S. Postal*
20 *Serv.*, 321 F.3d 1166, 1173 (D.C. Cir. 2003)). Courts have thus routinely held that
21 judicial review of *ultra vires* USPS actions is appropriate where, as here, it
22 involves straightforward questions of statutory interpretation. *See Sears, Roebuck*
23 *& Co. v. U.S. Postal Serv.*, 844 F.3d 260, 265 (D.C. Cir. 2016).

24 *Combined Communications Corp. v. U.S. Postal Service* is instructive.
25 There, the Sixth Circuit considered a claim similar to the States’ *ultra vires* claim
26 here. 891 F.2d 1221 (6th Cir. 1989). At issue was a prior statutory scheme

1 providing that “the Postal Service may from time to time request that the [Postal
2 Rate] Commission submit, or the Commission may submit to the Governors on its
3 own initiative, a recommended decision on changes in the mail classification
4 schedule.” 39 U.S.C. § 3623 (repealed 2006).⁷² Nevertheless, the USPS, without
5 input from the Commission, implemented a new regulation purporting to interpret
6 its existing classification schedule, which plaintiffs contended effectively modified
7 the schedule. *Combined Commc’ns*, 891 F.2d at 1224. The court agreed with
8 plaintiffs, explaining that “[t]he Postal Service may not bring about a change in
9 either rates or classifications of mail without first submitting the proposed change
10 to the Commission who in turn must issue a recommended decision to the Board
11 of Governors.” *Id.* at 1228. Because the regulation “effectively work[ed] a change
12 in the scope of a mail classification,” the Court held it “was *ultra vires* because it
13 exceeded the powers granted to the Postal Service,” and therefore enjoined the
14 regulation. *Id.* at 1229.

15 Like *Combined Communications*, this case presents a straightforward
16 question of statutory interpretation for which *ultra vires* review is appropriate:
17 were Defendants required to seek an advisory opinion from the PRC prior to
18 implementing their “transformative” changes? For the reasons outlined above, the
19 answer is yes. Defendants’ “transformative” changes to the USPS have caused and
20 will continue to cause a nationwide change in postal services. Mail that is supposed
21 to be delivered within set time frames is taking much longer to reach its destination.
22 Defendants acknowledged this would happen when they implemented their
23 changes, but rather than seeking the required opinion “prior to” implementation,
24

25 ⁷² The Postal Rate Commission was the predecessor to the current Postal
26 Regulatory Commission.

1 they moved forward without any input from (or even notice to) the PRC and the
2 public. And now, as Defendants predicted, their changes have led to significant
3 mail delays and “effectively work[ed] a change in” the USPS’s service standards.
4 *Combined Commc’ns*, 891 F.2d at 1229. Having failed to request an advisory
5 opinion from the PRC, Defendants did not, and do not, have the authority to modify
6 mail services unilaterally. *Id.*

7 In their Opposition to the States’ Motion for Expedited Discovery (ECF
8 No. 29) Defendants suggested that even if they did violate the law, 39 U.S.C.
9 § 3662 divests this Court of authority to review their actions. That argument fails
10 on multiple levels.

11 First, by its terms, Section 3662 is discretionary, not mandatory. 39 U.S.C.
12 § 3662(a) (“Any interested person . . . *may* lodge a complaint with the Postal
13 Regulatory Commission[.]”) (emphasis added); *S. Cal. Edison v. U.S. Postal Serv.*,
14 134 F. Supp. 3d 311, 318 (D.D.C. 2015) (“The plain language of section 3662(a),
15 *contra* Defendant’s portrayal, does not necessarily grant *exclusive* jurisdiction to
16 the PRC.”) (emphasis in original). Nothing in its permissive language divests
17 district courts of the broad jurisdiction granted to them under 28 U.S.C. § 1339
18 over “any civil action arising under any Act of Congress relating to the postal
19 service,” nor the grant of “jurisdiction over all actions brought by or against the
20 Postal Service” in 39 U.S.C. § 409(a). Thus, Section 3662 is best read as providing
21 an alternative process for postal service changes that do not rise to the level of
22 requiring an advisory opinion under Section 3661 or for those wishing to avoid the
23 burdens of litigating in federal court.

24 Second, the history of Sections 3661 and 3662 and judicial interpretations
25 of those statutes confirm that Section 3662 does not divest courts of jurisdiction
26 over claims like this one under Section 3661. In *Buchanan*, the leading case on

1 Section 3661, the Fifth Circuit explained that Sections 3661 and 3662 are
2 “complement[ary]” and “together they form a harmonious scheme”:

3 For those ‘changes’ which do not fall within 3661, the postal user may
4 turn to 3662 if the change does in fact affect his postal service.
5 Although 3662 is a more limited remedy, it insures that an
6 unexpansive interpretation of 3661 will not leave remediless the
7 postal user dissatisfied by changes that do not rise to the level of those
8 covered by 3661.

9 *Buchanan*, 508 F.2d at 264 (footnotes omitted). Congress is presumed to have been
10 aware of this interpretation when it later amended these sections, *see, e.g.,*
11 *Lorillard v. Pons*, 434 U.S. 575, 580 (1978), but nothing in the legislative history
12 of subsequent amendments suggests an intention to legislatively overrule
13 *Buchanan*. *See, e.g.,* S. Rep. No. 108-318 (2004); H.R. Rep. No. 108-672 (2004).

14 Indeed, shortly after the current version of Section 3662 was enacted, the
15 D.C. District Court explicitly *rejected* the argument that it lacked jurisdiction over
16 a complaint regarding the USPS’s alleged non-compliance with Section 3661(b).
17 *Am. Postal Workers Union, AFL-CIO v. U.S. Postal Serv.*, No. CIV.A.06 726
18 CKK, 2007 WL 2007578, at *7 (D.D.C. July 6, 2007). As the court explained,
19 “Plaintiff’s Complaint seeks a declaration that it is unlawful for USPS to proceed
20 with modification to its mail processing operations . . . because USPS failed to
21 submit [the proposed modifications] to the PRC for an advisory opinion within a
22 reasonable time prior to the implementation of [the modifications] Plaintiff’s
23 Complaint appears to be properly brought before this Court pursuant to 39 U.S.C.
24 § 409, which provides that ‘the United States district courts shall have original but
25 not exclusive jurisdiction over all actions brought by or against [USPS].’” *Id.*
26 (quoting 39 U.S.C. § 409(a)).

1 Although some courts have found that Section 3662 operates as an exclusive
 2 venue provision for certain types of rate and service complaints, none of those
 3 cases concerned claims under Section 3661(b). *See, e.g., Ehrlich v. United States*,
 4 No. 17-01245-RAJ, 2018 WL 3608404, at *2 (W.D. Wash. July 26, 2018);
 5 *Erickson v. U.S. Post Office*, 250 F. A’ppx 757, 758 (8th Cir. 2007). These cases
 6 turn on the notion, inapposite here, that by providing one venue (the PRC) for the
 7 types of claims at issue, Congress must have intended to exclude district courts
 8 from exercising the jurisdiction they would otherwise have. *See, e.g., LeMay v.*
 9 *U.S. Postal Serv.*, 450 F.3d 797, 799–800 (8th Cir. 2006). As the *LeMay* court
 10 noted, this is a question of Congressional intent, with evidence discerned “from the
 11 statutory scheme as a whole.” *Id.* But nothing in the statutory scheme evinces an
 12 intent to force Section 3661 complaints within the strictures of Section 3662.
 13 Instead, by Congressional design, “Section 3662 complements 3661, and together
 14 they form a harmonious scheme.” *Buchanan*, 508 F.2d at 264.

15 This Court therefore has jurisdiction over the States’ *ultra vires* claims, and
 16 should conclude that the States are likely to succeed on the merits of those claims.
 17 If the Court concludes, however, that 39 U.S.C. § 3662 restricts the Court’s
 18 authority to review the States’ *ultra vires* claim, then mandamus becomes
 19 appropriate, as detailed below.

20 **(2) Even if *ultra vires* review were unavailable,
 21 mandamus would be appropriate**

22 Under 28 U.S.C. § 1361, this Court has “original jurisdiction of any action
 23 in the nature of mandamus to compel an officer or employee of the United States
 24 or any agency thereof to perform a duty owed to the plaintiff.” “Mandamus is an
 25 extraordinary remedy and is available to compel a federal official to perform a duty
 26 only if: (1) the [plaintiff]’s claim is clear and certain; (2) the official’s duty is

1 nondiscretionary, ministerial, and so plainly prescribed as to be free from doubt,
2 and (3) no other adequate remedy is available.” *Patel v. Reno*, 134 F.3d 929, 931
3 (9th Cir. 1997). Here, Defendants are violating a clear statutory duty to confer with
4 the Postal Regulatory Commission before delaying mail service nationwide, and if
5 the Court concludes that *ultra vires* review is unavailable, then the States have no
6 other adequate remedy, rendering mandamus appropriate.

7 Mandamus is appropriate to compel government officials to act when they
8 “ignore[] or violate[]” the express mandates of a statute. *Barron v. Reich*, 13 F.3d
9 1370, 1376 (9th Cir. 1994). “[T]he act to be compelled must be mandatory or
10 ministerial and not discretionary.” *Kennecott Copper Corp., Nev. Mines Div.,*
11 *McGill, Nev. v. Costle*, 572 F.2d 1349, 1356 (9th Cir. 1978). That is, it must be “a
12 positive command . . . so plainly prescribed as to be free from doubt.”
13 *United States v. Walker*, 409 F.2d 477, 481 (9th Cir. 1969).

14 As discussed above, Section 3661 establishes a straightforward, mandatory
15 duty: before implementing significant changes in postal service the USPS “*shall*
16 *submit a proposal . . . to the Postal Regulatory Commission requesting an advisory*
17 *opinion on the change.*” Nothing about Defendants’ duty is discretionary; it is a
18 mandatory, ministerial duty that they were required to undertake. *See Walker*,
19 409 F.2d at 481.

20 The States’ claim for mandamus relief here “is clear and certain,” *Patel*,
21 134 F.3d at 931, because the States have an unambiguous statutory right to compel
22 USPS’s compliance with Section 3661. Section 3661 explicitly provides for the
23 public’s right to participate in the advisory opinion process. 39 U.S.C. § 3661(c)
24 (“The Commission shall not issue its opinion on any proposal until an opportunity
25 for hearing on the record under sections 556 and 557 of title 5 has been accorded
26 to . . . users of the mail[.]”). In *Buchanan*, the district court decisively held that

1 failure by the USPS to engage in the advisory opinion process “denied” the public
2 “a very fundamental right—the opportunity for a hearing on the proposed change.”
3 375 F. Supp. at 1019, *aff’d in part, vacated in part on other grounds*, 508 F.2d 259
4 (5th Cir. 1975). The court continued: “The denial of this statutory right is alone a
5 sufficient injury in fact to support the requisite standing to sue The interest
6 sought to be protected by plaintiffs, i.e., a public hearing before the Postal Rate
7 Commission, is completely within the scope or zone of interest that Section 3661
8 seeks to protect.” *Id.*; *see also* 39 U.S.C. § 3662(a) (“*Any interested person . . .*
9 *who believes the Postal Service is not operating in conformance with the*
10 *requirements of . . . this chapter . . . may lodge a complaint with the Postal*
11 *Regulatory Commission[.]*”). Because the States have standing to bring a claim
12 under Section 3661 and are within the zone of interests of the statute, they have a
13 clear right to mandamus relief to enforce Defendants’ compliance with
14 Section 3661.

15 Finally, if the Court concludes that it cannot review Defendants’ actions as
16 *ultra vires*, then mandamus is appropriate because the States have no other
17 adequate remedy and will be irreparably harmed absent mandamus relief. Most
18 imminently, Defendants’ “Leave Mail Behind” policy and the slowdown of
19 Election Mail create an intolerable risk that mail-in ballots will not arrive in time
20 to be counted and undermine voter confidence in the election. Additionally, as
21 detailed above and further below, the States and their residents are already being
22 irreparably harmed by Defendants’ changes to postal services.

23 As Defendants will surely note, a party aggrieved by the USPS’s failure to
24 comply with Section 3661 may seek relief by filing a complaint with the PRC.
25 *See* 39 U.S.C. § 3662(a). But the option of administrative review does not bar
26

1 mandamus relief where such review would cause irreparable harm or be futile.
2 *See, e.g., McCarthy v. Madigan*, 503 U.S. 140, 146–47 (1992) (“This Court’s
3 precedents have recognized” that “the interests of the individual weigh heavily
4 against requiring administrative exhaustion” where “a particular plaintiff may
5 suffer irreparable harm if unable to secure immediate judicial consideration of his
6 claim.”); *U.S. ex rel. Rahman v. Oncology Assocs., P.C.*, 198 F.3d 502, 515
7 (4th Cir. 1999) (“Although it is well established that a plaintiff must exhaust
8 administrative remedies before seeking judicial review and that the existence of
9 such administrative procedures will preclude the issuance of a writ of mandamus,
10 we conclude that in this case the administrative process normally available is not
11 accessible to the defendants[.]”). “This is especially true where time is crucial to
12 the protection of substantive rights and administrative remedies would involve
13 delay.” *Martinez v. Richardson*, 472 F.2d 1121, 1125 n.10 (10th Cir. 1973).

14 Defendants are threatening the integrity of November’s election, which is
15 only weeks away, and for which ballots are already being mailed. But by statute,
16 the PRC would not be required to even begin proceedings on a complaint for
17 90 days. 39 U.S.C. § 3662(b). And even if the PRC were to move faster than
18 statutorily required and begin proceedings on a complaint immediately, there is no
19 way the detailed procedures of a PRC hearing could be completed before Election
20 Day. *See* 39 C.F.R. § 3010.304(b) (identifying 17 separate deadlines the PRC
21 “shall consider scheduling” between the beginning of proceedings and a decision
22 on the merits). In short, because any PRC action would occur too late to avoid
23 irreparable harm to the November election, requiring the States to bring their claim
24 first in the PRC would leave them effectively without a remedy. Moreover,
25 election-related harms are only a subset of the harms caused by Defendants’
26 imposition of mail delays. States and their residents rely on the mail for critical,

1 time-sensitive resources, including medication and other benefits. They cannot
 2 afford the months of delay that would be caused if the States were required to bring
 3 their claim to the PRC in the first instance—particularly not during the COVID-19
 4 pandemic, which has only deepened Americans’ dependence on the mail as a
 5 critical lifeline.

6 Aside from these immediate, irreparable harms, rigidly requiring
 7 administrative exhaustion also makes no sense because the States “seek judicial
 8 relief here not to circumvent the administrative process, but to compel its
 9 resumption.” *Rahman*, 198 F.3d at 515. The States’ request for mandamus does
 10 not seek to cut the PRC out of USPS decision-making, but rather to restore its
 11 rightful, statutorily mandated role. “[T]he exhaustion doctrine recognizes the
 12 notion, grounded in deference to Congress’ delegation of authority to coordinate
 13 branches of Government, that agencies, not the courts, ought to have primary
 14 responsibility for the programs that Congress has charged them to administer.”
 15 *McCarthy*, 503 U.S. at 145. Congress established the PRC precisely to weigh in
 16 on, and facilitate the public weighing in on, the types of changes Defendants are
 17 implementing. Permitting Defendants to rely on a rote application of the doctrine
 18 to *prevent* the agency from weighing in would turn this purpose on its head.

19 **3. The States are likely to succeed on their claims that the changes**
 20 **at issue unconstitutionally infringe on States’ authority to**
 21 **regulate elections and the people’s right to vote**

22 Furthermore, the changes at issue infringe on States’ constitutional powers
 23 to administer the time, place, and manner of state and federal elections and to
 24 appoint presidential electors. Pursuant to these grants of constitutional authority,
 25 the States have arranged, and in many instances expanded, mail-in voting in the
 26 recent primary elections and upcoming election. The American people, in turn,

1 have voted by mail in unprecedented numbers as a safe and preferred method for
2 exercising their fundamental right to vote during the COVID-19 pandemic. Despite
3 overwhelming evidence of the safety and security of mail-in voting, President
4 Trump has waged a months-long crusade to undermine mail-in voting. The
5 changes at issue escalate this crusade by creating a substantial likelihood that the
6 States will not be able to deliver, receive, and tally ballots cast in time to be
7 counted. The USPS itself has warned some Plaintiff States of a “high risk” that
8 ballots will not be delivered in time to be counted, and warned others of likely
9 delays in delivering and returning ballots. By obstructing States’ chosen method
10 of conducting elections, the changes infringe on the Plaintiff States’ constitutional
11 authority to oversee elections and to appoint presidential electors, and on their
12 residents’ constitutional right to vote. The changes should be enjoined for this
13 additional, independent reason.

14 **a. Strict scrutiny applies**

15 Strict scrutiny applies to the changes at issue for two reasons. First, they
16 directly interfere with authority granted to States by the Constitution to regulate
17 state and federal elections. Second, they will have the effect of denying to many of
18 the States’ citizens their fundamental right to vote.

19 **(1) The changes significantly interfere with the**
20 **constitutional authority of States**

21 States have broad constitutional authority to determine how voting is
22 conducted in state and federal elections. States also have plenary constitutional
23 authority to appoint presidential electors. The USPS’s operational changes
24 significantly interfere with this constitutional authority.

25 Article I, section 4, clause 1 of the United States Constitution—known as
26 the “Elections Clause”—empowers States to determine the “Times, Places and

1 Manner of holding Elections for Senators and Representatives,” subject to the
2 supervisory power of Congress to “make or alter such Regulations[.]” This power
3 is “comprehensive” and

4 embrace[s] authority to provide a complete code for congressional
5 elections, not only as to times and places, but in relation to notices,
6 registration, supervision of voting, protection of voters, prevention of
7 fraud and corrupt practices, counting of votes, duties of inspectors and
8 canvassers, and making and publication of election returns; in short,
to enact the numerous requirements as to procedure and safeguards
which experience shows are necessary in order to enforce the
fundamental right involved.

9 *Smiley v. Holm*, 285 U.S. 355, 366 (1932); *see also Tashjian v. Republican Party*
10 *of Conn.*, 479 U.S. 208, 217 (1986) (Elections Clause “grants to the States a broad
11 power to prescribe” the procedural mechanisms for holding congressional
12 elections). This broad grant of power includes authority to arrange mail-in voting
13 either by statute or through policies adopted by state officials with authority to
14 administer elections. *See, e.g., Paher v. Cegavske*, --- F. Supp. 3d ---,
15 No. 320CV00243MMDWGC, 2020 WL 2089813, at *9 (D. Nev. Apr. 30, 2020)
16 (emergency regulations expanding mail-in voting authorized by Secretary of State
17 complied with Elections Clause); *see also U.S. Const., amend. X; Gregory v.*
18 *Ashcroft*, 501 U.S. 452, 461–62 (1991) (“[T]he Framers of the Constitution
19 intended the States to keep for themselves, as provided in the Tenth Amendment,
20 the power to regulate elections[.]”) (citation and internal quotation marks omitted).

21 In November 2020, all States will be holding elections for congressional
22 Representatives. The Plaintiff States of Colorado, Illinois, Michigan, Minnesota,
23 New Mexico, Oregon, Rhode Island, and Virginia will also be administering
24 elections for Senators. States are also administering elections for state and local
25
26

1 offices, and many voters will also be presented with ballot measures. *See, e.g.,*
 2 Griswold Decl. ¶¶ 21–22.

3 States have an important sovereign interest in protecting against
 4 “confusion . . . and even frustration of the democratic process,” and in ensuring
 5 that their voters who attempt to cast ballots in accordance with state law have their
 6 votes counted. *Am. Party of Tex. v. White*, 415 U.S. 767, 782 n.14, 786 (1974);
 7 *see also Lubin v. Panish*, 415 U.S. 709, 718 (1974). In this respect, the Elections
 8 Clause aligns with the “fundamental premise that all political power flows from
 9 the people.” *Ariz. State Legislature v. Ariz. Indep. Redistricting Comm’n*, 576 U.S.
 10 787, 824 (2015).

11 With the exception of certain federal statutes not directly implicated here,⁷³
 12 Congress has largely left the administration of state and federal elections to the
 13 States. Courts have likened the relationship between laws passed by state
 14 legislatures and those enacted by Congress under the Elections Clause to “prior
 15 and subsequent enactments of the same legislature.” *Gonzalez v. Arizona*, 677 F.3d
 16 383, 393 (9th Cir. 2012), *aff’d sub nom. Arizona v. Inter Tribal Council of Ariz.,*
 17 *Inc.*, 570 U.S. 1 (2013). “The State laws which Congress sees no occasion to alter,
 18 but which it allows to stand, are in effect adopted by Congress.” *Id.* (quoting
 19 *Ex parte Siebold*, 100 U.S. 371, 388 (1879)).

20
 21
 22 ⁷³ *See, e.g.,* Uniformed and Overseas Citizens Absentee Voting Act,
 23 52 U.S.C. § 20302 (establishing registration and voting deadlines and standards
 24 for military personnel and overseas residents); National Voting Registration Act,
 25 52 U.S.C. §§ 20501–20511 (expanding voter registration opportunities and setting
 26 standards for maintaining voter registration rolls for federal elections).

1 Each of the States have used their constitutional authority to authorize mail-
 2 in voting in various forms. *See* Colo. Rev. Stat. § 1-7.5-104; Conn. Gen. Stat.
 3 § 9-135; 10 Ill. Comp. Stat. 5/19-1 *et seq.*; Md. Code, Elec. Law § 9-304;
 4 Mich. Comp. Laws § 168.759; Minn. Stat. §§ 203B.02, 204B.45; Nev. Rev. Stat.
 5 § 293.309; N.M. Stat. § 1-6-4; Or. Rev. Stat. § 254.465; R.I. Gen. Laws § 17-20-1;
 6 Vt. Stat. tit. 17, § 2543; Va. Code § 24.2-707; Wash. Rev. Code § 29A.40.091;
 7 Wis. Stat. §§ 6.20, 6.85(1).

8 The Constitution also vests States with plenary authority to appoint
 9 presidential electors. Article II, Section 1 provides, in relevant part, that States shall
 10 “appoint” electors “in such manner as the Legislature thereof may direct[.]” The
 11 Supreme Court recently affirmed that States’ authority over the appointment of
 12 presidential electors is plenary and includes the right to bind electors to the results
 13 of popular elections in States. *Chiafalo v. Washington*, 140 S. Ct. 2316, 2328
 14 (2020). Each of the Plaintiff States, like all other States, have vested this
 15 constitutional appointment power in the people of their respective States by tying
 16 the appointment of presidential electors to the results of their State’s popular
 17 elections.⁷⁴ By creating tangible obstacles to the delivery and return of ballots, the
 18 operational changes compromise the integrity of these popular elections and
 19

20 ⁷⁴ Colo. Rev. Stat. § 1-4-301; Conn. Gen. Stat. § 9-175; 10 Ill. Comp.
 21 Stat. 5/21-1; Md. Code, Elec. Law § 8-504; Mich. Comp. Laws § 168.43; Minn.
 22 Stat. § 208.02; Nev. Rev. Stat. § 298.065; N.M. Stat. § 1-15-4; Or. Rev. Stat.
 23 § 248.360; R.I. Gen. Laws § 17-40-10; Vt. Stat. tit. 17, § 2731; Va. Code
 24 § 24.2-202; Wash. Rev. Code § 29A.56.320; Wis. Stat. § 8.25;
 25 *see also* Nat’l Archives, Electoral College: About the Electors,
 26 <https://www.archives.gov/electoral-college/electors> (last visited Sept. 8, 2020).

1 thereby unconstitutionally interfere with States' power to appoint presidential
2 electors by popular election.

3 Voting by mail has become an integral part of statewide presidential
4 elections. Even before the pandemic, certain Plaintiff States, like Washington,
5 Oregon, and Colorado, had established vote-by-mail as the primary method for
6 voting in state and federal elections.⁷⁵ In other States, Americans have come to rely
7 on vote-by-mail in light of the health risks posed by the pandemic. And in response
8 to COVID-19, some Plaintiff States, like Nevada and Vermont, will send mail-in
9 ballots to all registered voters for the 2020 general election. States have built their
10 vote-by-mail systems around the Postal Service's longstanding performance
11 standards and treatment of Election Mail in accordance with First-Class mail
12 delivery standards. *See* Rock Decl. ¶ 22; Griswold Decl. ¶¶ 13–16.

13 Delays in postmarking and delivering ballots will inevitably lead to voters'
14 ballots being rejected. This interferes with the rights of the Plaintiff States to
15 administer elections and to appoint presidential electors through the electoral
16 processes that they have adopted. Worse, the changes at issue have imposed these
17 delays without sufficient time for States to adjust legal requirements and
18 messaging to the public about deadlines for returning ballots.

19 The interference with the manner of state elections is amplified by the
20 COVID-19 pandemic. Given the health risks posed by the COVID-19 pandemic,
21 many voters do not have other options for exercising their most fundamental right
22 to vote other than to vote by mail. As a result of the pandemic, record numbers of
23 voters will likely vote by mail. *See supra* at pp. 3–4, 21–22.

24
25 ⁷⁵ *See* Colo. Rev. Stat. § 1-7.5-104; Or. Rev. Stat. § 254.465; Wash. Rev.
26 Code § 29A.40.091.

1 The operational changes thus interfere with the constitutional authority of
 2 States to control the manner of elections—including vote-by-mail procedures—by
 3 disrupting timely mail delivery on the eve of a general election.

4 **(2) The operational changes create substantial burdens**
 5 **on the right to vote**

6 The operational delays also significantly interfere with the rights of the
 7 States’ citizens to vote. The right to vote is “fundamental,” *Tashjian*, 479 U.S. at
 8 217, and “preservative of all rights,” *Yick Wo v. Hopkins*, 118 U.S. 356, 370 (1886).
 9 *See also Hadley v. Junior Coll. Dist. of Metro, Kansas City, Mo.*, 397 U.S. 50, 56
 10 (1970) (holding that equal protection “requires that each qualified voter must be
 11 given an equal opportunity to participate in that election . . .”). Defendants’
 12 actions will interfere with the right to vote because they will result in delays in
 13 postmarking and delivery of mail and in numerous ballots thus not being counted.

14 The USPS’s recent policy changes will slow delivery of Election Mail,
 15 including ballots. States adopted elections systems with vote-by-mail
 16 components—including establishing deadlines for mailing ballots and creating
 17 guidance for voters—based on USPS’s longstanding practice of treating Election
 18 Mail “on the level of First Class mail.” *See, e.g., supra* at pp. 11–14; Benson Decl.
 19 ¶ 10; Griswold Decl. ¶ 13. Ending that practice will cause USPS to take much
 20 longer to deliver Election Mail, including ballots. *See* Goldway Decl. ¶¶ 10–12.
 21 The Postal Service’s “Leave Mail Behind” policy will also delay Election Mail, as
 22 mail that would otherwise have been loaded on trucks for processing or delivery is
 23 left behind and delayed for one or more days. Yao Decl. ¶ 7; Puhalski Decl.
 24 ¶¶ 9–10; Anthonasin Decl. ¶¶ 14–21; Hartwig Decl. ¶¶ 5–7.

25 These changes will affect States and voters whether the State measures the
 26 timeliness of a ballot by when it is received or when it is postmarked. To begin

1 with, Defendants have acknowledged that the changes will affect voters in nearly
 2 every State who seek to register to vote, to change their registration, or to request
 3 an absentee ballot close to the election.⁷⁶ In States that require that ballots be
 4 postmarked by Election Day, the “Leave Mail Behind” policy will mean that even
 5 if a ballot is timely placed in a collection box or outside a person’s home for
 6 delivery, it may not arrive to a processing facility in time to be postmarked. *See*,
 7 *e.g.*, Yao Decl. ¶ 7. And this policy will have even more pernicious effects in States
 8 that require that ballots be received by elections officials by a specific time on
 9 Election Day. *See* Colo. Rev. Stat. § 1-7.5-107(4)(b)(II); Conn. Gen. Stat.
 10 § 9-174(a); Mich. Comp. Laws § 168.764a; Minn. Stat. §§ 203B.08(1), (3),
 11 204B.45-.46; N.M. Stat. § 1-6-10(C), (D); Or. Rev. Stat. § 254.470(6)(e); R.I. Gen.
 12 Laws § 17-20-2.1; Va. Code § 24.2-705; Wis. Stat. § 6.87(6). In these States, even
 13 if mail is timely transported *to* a processing facility, (1) even a minor delay in
 14 processing at the facility could preclude the mail from being loaded onto a truck
 15 for timely delivery to election officials, and (2) even a minor delay in transport
 16 from the processing facility to the station could result in mail carriers being
 17 required to leave for delivery before the processed ballots arrive. In either situation,
 18 ballots that were deposited in the mail with sufficient time for delivery under USPS
 19 standards will be late and rejected.

20 Delays in delivery by the USPS are already widespread, as detailed above.
 21 *See supra* at pp. 8–10, 17–24. In primary elections held around the country so far
 22 this year, hundreds of thousands of ballots have already been rejected, including
 23 for untimely submission.⁷⁷ In Michigan, which requires ballots to be received by
 24

25 ⁷⁶ USPS Letters to States, *supra* n.29 (Ex. L).

26 ⁷⁷ Fessler & Moore, *supra* n.54.

1 Election Day but where many sorting machines have been removed—which likely
 2 compounded the delays caused by the policies at issue in this motion—over 6400
 3 primary ballots were rejected as untimely.⁷⁸ Combs Decl. ¶ 5; Puhalski Decl. ¶ 4.

4 In sum, the circumstances establish that the burden imposed by the USPS’s
 5 operational changes—made on the eve of a general election during a global
 6 pandemic—is severe. They interfere with the rights of the States’ citizens and the
 7 States’ own constitutional authority. There is a very real danger that otherwise-
 8 valid ballots will go uncounted as a result of a late postmark or late delivery directly
 9 attributable to USPS’s unlawful policy changes.

10 **(3) The severe burdens on State and individual rights**
 11 **warrant strict scrutiny**

12 The combined interference with the constitutional authority of States and
 13 with the fundamental right to vote requires application of strict scrutiny. The
 14 operational changes impose a severe burden on States’ administration of elections
 15 and chosen mode of appointing presidential electors, and courts regularly apply
 16 heightened scrutiny to restrictions that threaten significant disenfranchisement of
 17 voters. *See, e.g., Obama for America v. Husted*, 697 F.3d 423, 436–37 (6th Cir.
 18 2012) (enjoining an Ohio statute that shortened the early-voting period for the
 19 general population but not for military personnel); *Libertarian Party of Ohio v.*
 20 *Blackwell*, 462 F.3d 579, 588 (6th Cir. 2006) (striking down ballot restriction that
 21 unfairly and unnecessarily impeded access to ballot); *Common Cause/New York v.*
 22 *Brehm*, 432 F. Supp. 3d 285, 311 (S.D.N.Y. 2020) (finding New York’s refusal to
 23 provide list of “inactive voters” unconstitutional where thousands of individuals
 24 are “improperly disenfranchised—and thus suffer perhaps the greatest burden a

25 _____
 26 ⁷⁸ LeBlanc, *supra* n.55.

1 state can impose on a voter” and others face “substantial delay” in voting);
2 *Fla. Democratic Party v. Scott*, 215 F. Supp. 3d 1250, 1258 (N.D. Fla. 2016)
3 (extending registration deadline in aftermath of hurricane where close of
4 registration would disenfranchise significant number of voters who would be
5 “stripped of one of our most precious freedoms”). As one court aptly explained:
6 “This isn’t golf: there are no mulligans.” *Scott*, 215 F. Supp. 3d at 1258. The right
7 to have one’s vote counted in an election, if lost, cannot be remedied.

8 Given this context, the burdens imposed by Defendants’ policy changes are
9 no mere inconvenience. *Crawford v. Marion Cnty. Election Bd.*, 553 U.S. 181, 205
10 (2008). They instead pose an immediate and dire risk of disrupting the States’
11 administration of elections, and by threatening the disenfranchisement of
12 thousands of citizens these policy changes are likely to cause grave harm to public
13 confidence in the election. These combined circumstances warrant application of
14 strict scrutiny.

15 **(4) The discriminatory nature of the operation changes**
16 **also requires strict scrutiny**

17 Strict scrutiny is especially appropriate here because a growing body of
18 evidence suggests that the operational changes were motivated, at least in part, by
19 a desire to secure a political advantage for the President and his party. *See, e.g.,*
20 *Anderson v. Celebrezze*, 460 U.S. 780, 792–93 (1983) (“[I]t is especially
21 difficult . . . to justify a restriction that limits political participation by an
22 identifiable political group whose members share a particular viewpoint,
23 associational preference, or economic status.”); *see also Harper v. Virginia State*
24 *Bd. of Elections*, 383 U.S. 663, 668 (1966) (holding voting limitations based on
25 wealth, race, creed, and color “are traditionally disfavored”).
26

1 The President has repeatedly made clear that he views voting by mail as a
 2 threat to his reelection.⁷⁹ The President has falsely and repeatedly attacked
 3 vote-by-mail as creating “Tremendous potential for voter fraud,” and as leading to
 4 “the greatest Rigged Election in history,” “a free for all on cheating, forgery and
 5 the theft of ballots,” and “THE END OF OUR GREAT REPUBLICAN
 6 PARTY.”⁸⁰ He has also declared that election results must be announced the night
 7 of Election Day, though not all votes will have been processed and counted.⁸¹
 8 Suggestions to curtail the counting of ballots in the days after Election Day are
 9 particularly concerning where States, such as Plaintiff States Michigan and
 10 Wisconsin, cannot process mail-in ballots before Election Day, and where polling
 11 suggests that more of the President’s supporters will plan to vote in person but
 12 voters identifying as Democrats plan to vote by mail.⁸²

13 _____
 14 ⁷⁹ See Amy Gardner & Josh Dawsey, *As Trump leans into attacks on mail*
 15 *voting, GOP officials confront signs of Republican turnout crisis*, Wash. Post
 16 (Aug. 3, 2020), <https://wapo.st/31WozE5>.

17 ⁸⁰ Donald J. Trump (@realDonaldTrump), Twitter (Apr. 8, 2020, 5:20 AM),
 18 <https://bit.ly/2DCbac2> (Ex. AA); (May 24, 2020, 7:08 AM), <https://bit.ly/3bNSfbb>
 19 (Ex. AA); (May 28, 2020, 6:00 PM), <https://bit.ly/2FklJRq> (Ex. AA); (May 27,
 20 2020, 4:11 AM), <https://bit.ly/3jU1eu2> (Ex. AA).

21 ⁸¹ Donald J. Trump (@realDonaldTrump), Twitter (July 30, 2020, 1:22 PM),
 22 <https://bit.ly/2GGvzxZ> (Ex. AA) (“Must know Election results on the night of the
 23 Election, not days, months, or even years later!”).
 24

25 ⁸² A poll of Wisconsin likely voters found a partisan difference in plans to
 26 vote by mail or in-person. See Marquette Law School Poll (Aug. 11, 2020)

1 Moreover, the COVID-19 pandemic has disproportionately impacted
2 particular minority communities that tend to vote for Democratic candidates.⁸³
3 Measures that discourage mail-in voting and require voting in person, with the
4 attendant risks of contracting COVID-19, thus may be intended to discourage
5 people from voting who are unlikely to support the President.

6 These concerns, rooted in the President’s own statements, are amplified by
7 the Postal Service’s departure from its normal procedure in making these changes,
8 suggesting that “improper purposes are playing a role.” *Vill. of Arlington Heights*
9 *v. Metro. Hous. Dev. Corp.*, 429 U.S. 252, 267 (1977); *see also Arce v. Douglas*,
10 793 F.3d 968, 977 (9th Cir. 2015) (identifying factors such as the specific sequence
11 of events and the departure from normal procedures). The Postal Service departed
12 from its usual procedure in two ways. First, as detailed above, the Postal Service
13 declined to follow the procedural requirements of Section 3661, which would
14 otherwise have delayed implementation of these changes. And second, it rushed
15 these changes into effect immediately before an election, contrary to its ordinary
16 practice of *avoiding* changes immediately before an election. *See, e.g.*, USPS

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18
19
20 <https://bit.ly/2ZiyNOt> (67% of voters who identified as Republican planned to vote
21 in person, compared to 27% of Democrats; and 55% of voters who identified as
22 Democrats planned to vote by mail, compared to 15% of Republicans); *see also*
23 Alexa Corse, *Biden Supporters More Likely Than Trump’s to Vote by Mail, Poll*
24 *Shows*, Wall. St. J. (Aug. 17, 2020), <https://on.wsj.com/3bAfWn7>.

25 ⁸³ Ron Elving, *What Coronavirus Exposes About America’s Political*
26 *Divide*, NPR (Apr. 12, 2020), <https://n.pr/35fMQs4>.

1 Postal Bulletin 22342, at 14 (July 26, 2012)⁸⁴ (suspending USPS network
 2 consolidations from September through December “[d]ue to the volume of
 3 high-priority mail predicted for the election as well as the holiday mailing
 4 seasons”); USPS Postal Bulletin 22449, at 4, 5 (Sept. 1, 2016) (announcing that
 5 “plans [were] in place from coast to coast to ensure the timely receipt, processing,
 6 and delivery of election and political mail” in response to concerns regarding
 7 service standard changes made in 2015).⁸⁵

8 **b. The policy changes do not further a compelling government**
 9 **interest and are not narrowly tailored**

10 The operational changes cannot survive strict scrutiny because they do not
 11 further a compelling government interest and are not narrowly tailored. The USPS
 12 has not publicly identified any compelling interest supporting its changes, much
 13 less how these changes are narrowly tailored to serve such an interest. Any asserted
 14 interest in some fiscal savings or efficiency gains is not compelling. *See, e.g.,*
 15 *Schlemm v. Wall*, 784 F.3d 362, 365 (7th Cir. 2015) (“Saving a few dollars is not
 16 a compelling interest”); *see also Duguid v. Facebook, Inc.*, 926 F.3d 1146,
 17 1156 (9th Cir. 2019) (expressing skepticism that “protecting the public fisc is a
 18 compelling interest”). Even if financial interests could in some circumstances be
 19 compelling, here Postmaster General DeJoy testified to Congress that the USPS is
 20 not at risk of running out of funding at any time through the November 2020
 21

22
 23 ⁸⁴ USPS Postal Bulletin 22342 (July 26, 2012), available at
 24 <https://bit.ly/2RiePzf> (Ex. BB).

25 ⁸⁵ USPS Postal Bulletin 22449 (Sept. 1, 2016), available at
 26 <https://bit.ly/3imYMMt> (Ex. CC).

1 election.⁸⁶ The former Deputy Postmaster General, Ron Stroman, also observed
 2 that whatever slight financial benefit USPS would gain from these changes is
 3 outweighed by costs of making such changes during a pandemic and on the eve of
 4 the general election.⁸⁷

5 In short, there is no compelling interest that justifies the USPS's
 6 unprecedented interference with the constitutional authority of States to administer
 7 elections or the rights of voters to have their votes counted.

8 **C. The States Will Suffer Irreparable Injury Absent an Injunction**

9 Injunctive relief is appropriate because the States have shown, on behalf of
 10 themselves and as *parens patriae* protecting the health and well-being of their
 11 residents, that “irreparable injury is *likely* in the absence of an injunction,” *Winter*,
 12 555 U.S. at 22 (emphasis in original); *M.R. v. Dreyfus*, 697 F.3d 706, 728 (9th Cir.
 13 2012) (to show likelihood of injury, moving party “need not further show that the
 14 action sought to be enjoined is the exclusive cause of the injury”).

15 As an initial matter, the deprivation of procedural protection is itself
 16 irreparable harm. “The denial of . . . a [Section 3661] hearing, should one be
 17 required, is sufficient irreparable injury to support interlocutory injunctive relief,
 18 for it is clear that no hearing will be conducted and that the changes will continue
 19 unless enjoined.” *Buchanan*, 375 F. Supp. at 1022, *aff'd in relevant part*, 508 F.2d
 20 at 266 (“[T]he District Court was correct . . . that plaintiffs had properly
 21

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 23 ⁸⁶ House Testimony, *supra* n.5 (01:08:57–01:09:10 of video) (USPS fiscally
 24 viable through August 2021).

25 ⁸⁷ See Peter Granitz, *All Things Considered*, NPR (Aug. 20, 2020),
 26 <https://n.pr/31TPVvH>.

1 established that there was a substantial threat of irreparable injury” as necessary to
2 warrant preliminary injunctive relief.).

3 As users of the mail, the States have suffered and will suffer direct harms
4 resulting from the frustration of their ability to administer mail-in voting in the
5 upcoming election, as well as the administration of benefits and other state
6 programs relying on prompt mail service, including the mailing of notices
7 governed by statutory deadlines. Secretaries of State, election officials, benefit
8 program administrators, and other state officers have testified to the cascading
9 harms they will experience—and have already experienced—from these harms.

10 Widespread voter disenfranchisement is also precisely the type of
11 irreparable harm that calls for injunctive relief. *See, e.g., Sanchez v. Cegavske*,
12 214 F. Supp. 3d 961, 976 (D. Nev. 2016) (“It is clear that abridgement of the right
13 to vote constitutes an irreparable injury.”); *Cardona v. Oakland Unified Sch. Dist.*,
14 *Cal.*, 785 F. Supp. 837, 840 (N.D. Cal. 1992) (“Abridgegment [*sic*] or dilution of a
15 right so fundamental as the right to vote constitutes irreparable injury.”); *Obama*
16 *for Am.*, 697 F.3d at 436 (“A restriction on the fundamental right to vote . . .
17 constitutes irreparable injury.”).

18 Failing to issue an injunction will also cause irreparable harm to the health
19 and well-being of millions of residents across the States. This includes veterans,
20 persons with disabilities, and vulnerable or homebound people being subjected to
21 significant delays in receiving lifesaving medications. *See supra* at pp. 17–18.
22 Harms such as “pain, infection, amputation, medical complications, and death due
23 to delayed treatment” are clearly irreparable. *Harris v. Bd. of Supervisors, Los*
24 *Angeles Cnty.*, 366 F.3d 754, 766 (9th Cir. 2004). The same is true with regard to
25 the hundreds of thousands of residents who rely on timely receiving public benefits
26 and associated notifications through the mail. “[R]educed access” to public

1 benefits affecting food assistance and housing support is an irreparable injury to
 2 the persons it affects and to the States' ability to promote their financial security
 3 as well as the health and wellbeing of their residents. *Washington v. U.S. Dep't of*
 4 *Homeland Sec.*, 408 F. Supp. 3d 1191, 1221 (E.D. Wash. 2019). Mail delays also
 5 will have a devastating impact on small businesses that are more reliant on delivery
 6 than ever before. Although private "[e]conomic harm is not normally considered
 7 irreparable," see *California v. Azar*, 911 F.3d 558, 581 (9th Cir. 2018), the total
 8 loss of a business can suffice, because a small business, once gone, has no means
 9 of recovering what they have lost via money damages alone. See *Doran v. Salem*
 10 *Inn, Inc.*, 422 U.S. 922, 932 (1975); *Am. Passage Media Corp. v. Cass Commc'ns,*
 11 *Inc.*, 750 F.2d 1470, 1474 (9th Cir. 1985) (threat that company might face
 12 bankruptcy or be driven out of business may constitute irreparable harm). And the
 13 States' loss of tax revenue from businesses that fail is irreparable. See *Washington*
 14 *v. Trump*, 441 F. Supp. 3d 1101, 1126 (W.D. Wash. 2020).

15 In sum, the States have shown a significant likelihood of irreparable injury
 16 to the States and their residents absent an injunction.

17 **D. The Balance of Equities and Public Interest Strongly Favor the States**

18 The balance of equities and the public interest strongly favor injunctive
 19 relief. Because this lawsuit involves the government, these inquiries merge.
 20 *Drake's Bay Oyster*, 747 F.3d at 1092. As detailed above, the States have shown
 21 likely irreparable harm to their ability to administer elections and provide public
 22 benefits, and to their residents' ability to vote and receive time-sensitive mail, from
 23 life-saving medications to legal notices to benefit checks. Further, Congress has
 24 recognized that residents of the States have an interest in "ready access to essential
 25 postal services" and "the most expeditious collection, transportation, and delivery
 26 of important letter mail." 39 U.S.C. §§ 101(e), 403(b)(3). This "judgment of

1 Congress, deliberately expressed in legislation,” deserves special consideration in
 2 determining the public interest. *United States v. Oakland Cannabis Buyers’*
 3 *Co-op.*, 532 U.S. 483, 497 (2001) (quoting *Virginian Ry. Co. v. Sys. Fed’n No. 40*,
 4 300 U.S. 515, 551 (1937)).

5 These injuries far outweigh any temporary harm to Defendants from a
 6 preliminary injunction. Defendants cannot plausibly claim harm by adhering to
 7 policies and practices that have been in place for years. *See Washington v. Trump*,
 8 847 F.3d 1151, 1168 (9th Cir. 2017). Although reducing expenses is a reasonable
 9 objective, it cannot justify harms to the States and their residents when the USPS
 10 has acted unlawfully. *See, e.g., Obama for Am.*, 697 F.3d at 434 (State’s asserted
 11 interest in reducing administrative burdens did not justify burdens on voters). Even
 12 if an injunction might “temporarily frustrate” the USPS’s ability to reduce costs
 13 while it addresses how to eliminate “unintended consequences” on “overall
 14 services levels,”⁸⁸ that temporary delay does not outweigh the very strong public
 15 interest here. *See Gordon v. Holder*, 721 F.3d 638, 653 (D.C. Cir. 2013). Moreover,
 16 it is in the public interest to “curtail[] unlawful executive action.” *Hawai’i v.*
 17 *Trump*, 859 F.3d 741, 784 (9th Cir. 2017), *vacated on other grounds by Trump v.*
 18 *Hawai’i*, 138 S. Ct. 377 (2017) (quoting *Texas v. United States*, 809 F.3d, 134, 187
 19 (5th Cir. 2015)). Likewise, “it is always in the public interest to prevent the
 20 violation of a party’s constitutional rights.” *Melendres v. Arpaio*, 695 F.3d 990,
 21 1002 (9th Cir. 2012) (quoting *Sammartano v. First Judicial Dist. Ct. in & for*
 22 *County of Carson City*, 303 F.3d 959, 974 (9th Cir. 2002)); *see also Gulf Coast*
 23 *Mar. Supply, Inc. v. United States*, 218 F. Supp. 3d 92, 101 (D.D.C. 2016) (“The
 24 public interest is served both by ensuring that government agencies conform to the
 25

26 ⁸⁸ *Path forward, supra* n.20 (Ex. F).

1 requirements of the APA and their own regulations . . .”). In short, in weighing
 2 the competing interests, including the public interests, the balance tips sharply in
 3 favor of preliminary relief.

4 **E. Nationwide Injunctive Relief Is Necessary and Appropriate**

5 The harms caused by Defendants’ unlawful changes to postal services are
 6 nationwide, and injunctive relief must be nationwide. The very purpose of the
 7 Postal Service is to help “bind the Nation together,” 39 U.S.C. § 101(a), and to
 8 serve “as nearly as practicable the entire population of the United States,”
 9 39 U.S.C. § 403. Consistent with that mission, the Postal Service delivers vitally
 10 important time-sensitive mail across state boundaries in massive volumes every
 11 day. The Plaintiff States therefore seek nationwide relief.

12 “[N]ationwide or other broad injunctions are appropriate when necessary to
 13 remedy a plaintiff’s harm.” *E. Bay Sanctuary Covenant v. Barr*, 964 F.3d 832, 855
 14 (9th Cir. 2020). “The scope of injunctive relief is dictated by the extent of the
 15 violation established, not by the geographical extent of the plaintiff class.” *Id.*
 16 (quoting *Califano v. Yamasaki*, 442 U.S. 682, 702 (1979) (alternation marks
 17 removed)). The Postal Service’s changes to the nature of postal services are
 18 substantially nationwide in scope. Delays in one state affect deliveries to other
 19 states, as documented in both declarations and other evidence in this case.
 20 *See* Olsen Decl. ¶¶ 3, 6 (Washington resident relying on mail order prescription
 21 service based in Portland); Stenbridge Decl. ¶ 3 (80% of business’s orders are sent
 22 out-of-state); Hall & Wisniewski, *supra* n.15 (postal trucks departing empty for
 23 cross-country travel). Even focusing narrowly on Election Mail, many absentee
 24 ballots are printed in one state and mailed directly to voters in other states, either
 25 because of the location of the printing company the State uses or because a voter
 26 needs an absentee ballot because they are temporarily out of state. *See, e.g.,* Rock

1 Decl. ¶ 16 (Rhode Island’s mail ballots printed in Everett, processed in Seattle,
 2 delivered to Boston, then trucked to Rhode Island); *id.* ¶ 17 (sending out-of-state
 3 to college students and military voters); Robin Thomas Decl. ¶¶ 3–4. Limiting
 4 relief to the Plaintiff States would not fully redress their harms.

5 Nationwide relief is also needed to provide complete relief to the Plaintiff
 6 States for the procedural harm they have suffered: deprivation of the right to
 7 comment on broad-based changes *before* implementation. 39 U.S.C. § 3661.
 8 Allowing these “transformative changes” to take effect in much of the country
 9 while the PRC considers whether they should be allowed to take effect would
 10 render the legally required notice and comment process a farce. The purpose of
 11 notice-and-comment requirements is “to ensure that affected parties have an
 12 opportunity to participate in and influence agency decision making at an early
 13 stage, when the agency is more likely to give real consideration to alternative
 14 ideas.” *State of N.J. Dep’t of Env’t Prot. v. U.S. Env’t Prot. Agency*, 626 F.2d 1038,
 15 1050 (D.C. Cir. 1980) (quoting *U.S. Steel Corp. v. U.S. E.P.A.*, 595 F.2d 207,
 16 214–15 (5th Cir. 1979)). Permitting comment after a change has taken effect “is
 17 no substitute for the right of interested persons to make their views known to the
 18 agency in time to influence the [decision] making process in a meaningful way. . .
 19 . ‘We doubt that persons would bother to submit their views or that the [agency]
 20 would seriously consider their suggestions after the regulations are a *Fait*
 21 *accompli.*’ ” *U.S. Steel*, 595 F.2d at 214–15 (quoting *City of New York v. Diamond*,
 22 379 F. Supp. 503, 517 (S.D.N.Y. 1974)) (collecting cases); *see also Buchanan*, 375
 23 F. Supp. at 1019 (USPS’s unilateral implementation of nationwide change “denied
 24 [users of the mail] a very fundamental right—the opportunity for a hearing on the
 25 proposed change”).
 26

1 Absent a preliminary injunction to restore and preserve the status quo ante
2 nationwide, the Plaintiff States’ ultimate remedy—compelling USPS to fulfill the
3 procedural requirements the law requires—would lose much of its meaning.
4 *Cf. D.C. v. U.S. Dep’t of Agric.*, 444 F. Supp. 3d 1, 49 (D.D.C. 2020) (“[D]enial of
5 nationwide relief at this preliminary stage could make it less likely that the
6 plaintiffs get complete relief . . . in the end”). Nationwide preliminary relief is
7 necessary to provide complete relief so that the States will not be left without a
8 meaningful remedy.

9 **IV. CONCLUSION**

10 For the foregoing reasons, the Court should grant a preliminary injunction
11 as detailed in the States’ attached proposed order.

12 DATED this 9th day of September, 2020.

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DECLARATION OF SERVICE

I hereby declare that on this day I caused the foregoing document to be electronically filed with the Clerk of the Court using the Court’s CM/ECF System which will serve a copy of this document upon all counsel of record.

DATED this 9th day of September, 2020, at Tumwater, Washington.

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